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Before the

COMMITTEE ON  
ARMED SERVICES

**UNITED STATES SENATE**

HEARING TO RECEIVE TESTIMONY ON UNITED  
STATES CYBERSECURITY POLICY AND THREATS

Tuesday, September 29, 2015

Washington, D.C.

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UNITED STATES CYBERSECURITY POLICY AND THREATS

Tuesday, September 29, 2015

U.S. Senate  
Committee on Armed Services  
Washington, D.C.

The committee met, pursuant to notice, at 9:30 a.m. in Room SD-G50, Dirksen Senate Office Building, Hon. John McCain, chairman of the committee, presiding.

Committee Members Present: Senators McCain [presiding], Inhofe, Sessions, Wicker, Ayotte, Fischer, Cotton, Rounds, Ernst, Tillis, Sullivan, Lee, Reed, Nelson, McCaskill, Manchin, Gillibrand, Donnelly, Hirono, Kaine, King, and Heinrich.

1           OPENING STATEMENT OF HON. JOHN McCAIN, U.S. SENATOR  
2 FROM ARIZONA

3           Chairman McCain: Good morning. The committee meets  
4 today to receive testimony from Deputy Secretary of Defense  
5 Robert Work, Director of National Intelligence James  
6 Clapper, and Admiral Mike Rogers, the Commander of U.S.  
7 Cyber Command, Director of the National Security Agency, and  
8 Chief of the Central Security Service. We thank each of the  
9 witnesses for their service and for appearing before the  
10 committee.

11           We meet at a critical time for the defense of our  
12 Nation from cyberattacks. In just the past year, we all  
13 know the United States has been attacked by cyberspace -- in  
14 cyberspace by Iran, North Korea, China, and Russia. Indeed,  
15 since our last cyber hearing in March, the attacks have only  
16 increased, crippling or severely disrupting networks across  
17 the government and private sector, and compromising  
18 sensitive national security information.

19           Recent attacks against the Joint Chiefs of Staff, the  
20 Pentagon, and the Office of Personnel Management are just  
21 the latest examples of the growing boldness of our  
22 adversaries in their desire to push the limits of acceptable  
23 behavior in cyberspace. New intrusions, breaches, and hacks  
24 are occurring daily. The trends are getting worse. But, it  
25 seems the administration has still not mounted an adequate

1 response. They say they will, quote, "respond at the time  
2 and manner of our choosing," unquote, but then either take  
3 no action or pursue largely symbolic responses that have  
4 zero impact on our adversaries' behavior.

5 Not surprisingly, the attacks continue, our adversaries  
6 steal, delete, and manipulate our data at will, gaining a  
7 competitive economic edge and improving their military  
8 capability. They demonstrate their own means to attack our  
9 critical infrastructure. And they do all of this at a time  
10 and manner of their choosing. More and more, they are even  
11 leaving behind what Admiral Rogers recently referred to as,  
12 quote, "cyber fingerprints," showing that they feel  
13 confident that they can attack us with impunity and without  
14 significant consequences.

15 Just consider the recent case with China. After much  
16 hand-wringing, it appears the President will not impose  
17 sanctions in response to China's efforts to steal  
18 intellectual property, pillage the designs of our critical  
19 weapon systems, and wage economic espionage against U.S.  
20 companies. Instead, last week's state visit for the  
21 President of China simply amounted to more vague commitments  
22 not to conduct or knowingly support cyber-enabled theft of  
23 intellectual property.

24 What's worse, the White House has chosen to reward  
25 China with diplomatic discussions about establishing norms

1 of behavior that are favorable to both China and Russia.  
2 Any internationally agreed-upon rules of the road in  
3 cyberspace must explicitly recognize the right of self-  
4 defense, as contained in Article 51 of the U.N. Charter,  
5 along with meaningful human rights and intellectual property  
6 rights protections. The administration should not concede  
7 this point to autocratic regimes that seek to distort core  
8 principles of the international order, to our detriment.

9 Make no mistake, we are not winning the fight in  
10 cyberspace. Our adversaries view our response to malicious  
11 cyberactivity as timid and ineffectual. Put simply, the  
12 problem is a lack of deterrence. As Admiral Rogers has  
13 previously testified, the administration has not  
14 demonstrated to our adversaries that the consequences of  
15 continued cyberattacks against us outweigh the benefit.  
16 Until this happens, the attacks will continue, and our  
17 national security interests will suffer.

18 Establishing cyberdeterrence requires a strategy to  
19 defend, deter, and aggressively respond to the challenges to  
20 our national security in cyberspace. That is exactly what  
21 the Congress required in the Fiscal Year 2014 National  
22 Defense Authorization Act. That strategy is now over a year  
23 late, and counting. And, while the Department of Defense's  
24 2015 cyberstrategy is a big improvement over previous such  
25 efforts, it still does not integrate the ends, ways, and

1 means to deter attacks in cyberspace.

2 Establishing of cyberdeterrence also requires robust  
3 capabilities, both offensive and defensive, that can pose a  
4 credible threat to our adversaries, a goal on which the  
5 Congress, and specifically this committee, remains actively  
6 engaged.

7 The good news here is that significant progress has  
8 been made over the past few years in developing our  
9 cyberforce. That force will conclude -- will include a mix  
10 of professionals trained to defend the Nation against  
11 cyberattacks, to support the geographic combatant commands  
12 in meeting their objectives, and to defend DOD networks.  
13 This is good. But, the vast majority of our DOD resources  
14 have gone toward shoring up our cyberdefenses. Far more  
15 needs to be done to develop the necessary capabilities to  
16 deter attacks, fight, and win in cyberspace. Policy  
17 indecision should not become an impediment to capability  
18 development.

19 We do not develop weapons because we want to use them.  
20 We develop them so as we do not have to. And yet, in the  
21 cyberdomain, as Admiral Rogers testified in March, quote,  
22 "We're at a tipping point." He said, quote, "We've got to  
23 broaden our capabilities to provide policymakers and  
24 operational commanders with a broader range of options." We  
25 must invest more in the offensive capabilities that our

1 cybermission teams need to win on the cyber battlefield.  
2 The fiscal year 2016 NDAA seeks to address this challenge in  
3 a number of ways, including a pilot program to provide the  
4 Commander of Cyber Command with limited rapid acquisition  
5 authorities.

6       Finally, we know the Defense Department is in the  
7 process of assessing whether the existing combatant command  
8 structure adequately addresses the mission of cyberwarfare,  
9 and whether to elevate Cyber Command to a unified command.  
10 There are worthwhile arguments on both sides of this debate.  
11 I look forward to hearing Admiral Rogers' views on this  
12 question and his assessment of how an elevation of Cyber  
13 Command might enhance our overall cyberdefense posture.

14       I also look forward to hearing from our witnesses what,  
15 if any, progress has been made on addressing disagreements  
16 within the interagency on the delegation and exercise of  
17 authority to use cyber capabilities.

18       I thank the witnesses again for appearing before the  
19 committee. I look forward to their testimony.

20       Senator Reed.

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1           STATEMENT OF HON. JACK REED, U.S. SENATOR FROM RHODE  
2 ISLAND

3           Senator Reed: Thank you very much, Mr. Chairman. And  
4 let me commend you for scheduling this very important  
5 hearing. It's an appropriate to discuss a number of  
6 important cyber issues with our witnesses, especially in  
7 light of the cyber agreements announced last Friday between  
8 President Obama and the President of China.

9           I want to thank Director Clapper, Deputy Security Work,  
10 and Cyber Command Commander Admiral Rogers for their  
11 testimony today and for their service to the Nation. Thank  
12 you, gentlemen, very much.

13           Let me start with a series of cyber agreements with  
14 China. The apparent commitment by China to cease stealing  
15 U.S. intellectual property for their economic gain is  
16 notable. And I expect we will have a robust discussion  
17 about China's compliance and our course of action if it does  
18 not. China's leaders must be aware that its reputation and  
19 standing in the eyes of the American people will continue to  
20 decline if this piracy does not stop, which ultimately will  
21 have a tremendously negative impact on our relations with  
22 China.

23           I would also emphasize potential importance of China  
24 embracing a set of international norms in cyberspace  
25 developed by the United Nations which includes a commitment



1 to refrain from attacks on other nations' critical  
2 infrastructure.

3 Next, I would highlight that we are facing the  
4 recurring issue of whether or when to elevate Cyber Command  
5 from a sub-unified command to a full unified command, and  
6 whether to sustain the current dual-hat arrangement under  
7 which the Commander of Cyber Command also serves as the  
8 Director of NSA. I understand that the Department may be  
9 nearing a recommendation to the President that the next  
10 unified command plan elevate Cyber Command to a unified  
11 command.

12 The committee, in the past, has questioned whether  
13 Cyber Command is mature enough to warrant elevation to a  
14 unified command, and whether the dual-hat arrangement should  
15 continue when a decision is made to elevate the Command.  
16 Put simply, if Cyber Command is so reliant on NSA that  
17 common leadership is still necessary, is the Command ready  
18 to stand on its own as a unified combatant command? This is  
19 an issue that Senator McCain has drawn attention to, and  
20 it's something that I think is very critical, going forward,  
21 for this committee.

22 Directly related to that question of the maturity of  
23 Cyber Command is the status of the military cyber mission  
24 units that the Department only began fielding over the last  
25 2 years. Commendably, the Department is meeting its

1 schedule for standing up these units with trained personnel;  
2 but, by its own admission, the equipment, tools, and  
3 capabilities of these forces will remain limited. Indeed,  
4 the committee's proposed FY16 National Defense Authorization  
5 Act includes a mandate that the Secretary of Defense  
6 designate executive agents from among the services to build  
7 a so-called "unified platform," persistent training  
8 environment, and command-and-control systems that are  
9 necessary for these forces to operate effectively. It will  
10 take a number of years to build these -- capability.

11 We are behind in developing these military capabilities  
12 for our cyber forces because the Defense Department was  
13 persuaded that the systems and capabilities that NSA already  
14 has would be adequate and appropriate for use by Cyber  
15 Command. This is an important example of an assumed  
16 critical dependency on NSA and an assumed commonality  
17 between intelligence operations and military operations in  
18 cyberspace that, in some cases, has turned out to be  
19 inaccurate.

20 For a number of years, this committee has been urging  
21 the executive branch to work diligently to identify all  
22 practical methods to deter malicious actions in cyberspace  
23 and to articulate a strategy for implementing them. Some  
24 believe that retaliation in kind in cyberspace is a  
25 necessary and effective component of such a strategy. I

1 look forward to hearing the views of our witnesses on this  
2 matter.

3 As my colleagues and our witnesses are well aware, the  
4 Senate went into recess for the August break having reached  
5 an agreement for bringing the cyber information-sharing bill  
6 to the floor for debate. I know the Chairman is in full  
7 agreement on the need to debate, amend, and pass that  
8 legislation this year in the interest of national security,  
9 and so am I.

10 We must also recognize the Defense Department and  
11 intelligence community are not operating alone to protect  
12 America's cyber infrastructure, most notably rely on the  
13 Department of Homeland Security for protection of America's  
14 critical infrastructure. The use of overseas contingency  
15 operations funding to avoid the Budget Control Act caps in  
16 defense does nothing to help the DHS or other nondefense  
17 partners avoid the effects of sequestration. This is yet  
18 another argument for why we need a comprehensive solution to  
19 the problem of sequestration.

20 Finally, I think it is important that we hear from our  
21 witnesses on the subject of encryption. Post-Snowden, U.S.  
22 technology companies fearful of losing business at home and  
23 abroad are encrypting communications and offering encryption  
24 services for which even the companies themselves have no  
25 technical capability to unlock. FBI Director Comey has

1 given multiple speeches warning the law enforcement agencies  
2 and intelligence agencies that they will be going dark, with  
3 serious consequences for public safety and national  
4 security.

5           These and other questions, gentlemen, are vitally  
6 important. And I look forward to your testimony.

7           Chairman McCain: I thank the witnesses.

8           Director Clapper, I've tried to impress on members of  
9 this committee to show deference to old age, and so we'd  
10 like to begin with you.

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1           STATEMENT OF HON. JAMES R. CLAPPER, DIRECTOR OF  
2 NATIONAL INTELLIGENCE

3           Director Clapper: Chairman McCain, Ranking Member  
4 Reed, members of the committee, when I testified on the  
5 intelligence community's worldwide threat assessment at the  
6 end of February, cyberthreats again led our annual threat  
7 report for the third year in a row. We're here today to  
8 respond to the several requests in your invitation letter,  
9 and I will focus on an overview of cyberthreats, briefly,  
10 that face our Nation, and their attendant national security  
11 implications. And then Secretary Work, Admiral Rogers will  
12 follow, as well.

13           We will, as you understand, perhaps run into some  
14 classified aspects that we won't be able to discuss as fully  
15 in this open televised hearing.

16           I do want to take note of and thank the members of the  
17 committee who are engaged on this issue and have spoken to  
18 it publicly, as the two of you just have.

19           So, by way of overview, cyberthreats to the U.S.  
20 national and economic security are increasing in frequency,  
21 scale, sophistication, and severity of impact. Although we  
22 must be prepared for a large, Armageddon-scale strike that  
23 would debilitate the entire U.S. infrastructure, that is  
24 not, we believe, the most likely scenario. Our primary  
25 concern now is low- to moderate-level cyberattacks from a

1 variety of sources which will continue and probably expand.  
2 This imposes increasing costs to our business, to U.S.  
3 economic competitiveness, and to national security.

4       Because of our heavy dependence on the Internet, nearly  
5 all information, communication technologies, and IT networks  
6 and systems will be perpetually at risk. These weaknesses  
7 provide an array of possibilities for nefarious activity by  
8 cyberthreat actors, including remote hacking instructions,  
9 supply-chain operations to insert compromised hardware or  
10 software, malicious actions by insiders, and simple human  
11 mistakes by system users.

12       These cyberthreats come from a range of actors,  
13 including nation-states, which fall into two broad  
14 categories, those with highly sophisticated cyberprograms,  
15 most notably Russia and China, are our peer competitors, and  
16 those with lesser technical capabilities, but more nefarious  
17 intent, such as Iran and North Korea, who are also more --  
18 but who are also much more aggressive and unpredictable.  
19 Then there are non-nation-state entities -- criminals  
20 motivated by profit, hackers or extremists motivated by  
21 ideology.

22       Profit-motivated cybercriminals rely on loosely  
23 networked online marketplaces, often referred to as the  
24 "cyber underground" or "dark web," that provide a forum for  
25 the merchandising of illicit tools, services, and

1 infrastructure and stolen personal information and financial  
2 data. The most significant financial cybercriminal threats  
3 to U.S. entities and our international partners come from a  
4 relatively small subset of actors, facilitators, and  
5 criminal forums.

6 And terrorist groups will continue to experiment with  
7 hacking, which could serve as the foundation for developing  
8 more advanced capabilities.

9 Cyber espionage criminal and terrorist entities all  
10 undermine data confidentiality. Denial-of-service  
11 operations and data-deletion attacks undermine availability.  
12 And, in the future, I think we'll see more cyberoperations  
13 that will change or manipulate electronic information to  
14 compromise its integrity. In other words, compromise its  
15 accuracy and reliability instead of deleting it or  
16 disrupting access to it.

17 As illustrated so dramatically with the OPM breaches,  
18 counterintelligence risks are inherent when foreign  
19 intelligence agencies obtain access to an individual's  
20 identity information -- of course, a problem that the  
21 Department of Defense has encountered. Foreign intelligence  
22 agencies or nonstate entities could target the individual,  
23 family members, coworkers, and neighbors, using a variety of  
24 physical and electronic methods, for extortion or recruiting  
25 purposes.

1           And speaking of the OPM breaches, let me say a couple  
2 of words about attribution. It is not a simple process,  
3 involves at least three related but distinct determinations:  
4 the geographic point of origin, the identity of the actual  
5 perpetrator doing the keystrokes, and the responsibility for  
6 directing the act. In the case of OPM, we have differing  
7 degrees of confidence in our assessment of the actual  
8 responsibility for each of these three elements.

9           Such malicious cyberactivity will continue and probably  
10 accelerate until we establish and demonstrate the capability  
11 to deter malicious state-sponsored cyberactivity. And  
12 establishing a credible deterrent depends on reaching  
13 agreement on norms of cyberbehavior by the international  
14 community.

15           So, in summary, the cyberthreats to U.S. national and  
16 economic security have become increasingly diverse,  
17 sophisticated, and harmful. There are a variety of Federal  
18 entities that work the cyber problem in DHS, FBI, NSA, and  
19 other law enforcement, intelligence, and sector-specific  
20 agencies, like Treasury and Energy. Every day, each of  
21 these centers and entities get better at what they do  
22 individually. I believe now we've reached the point where  
23 we think it's time to knit together all the intelligence  
24 these separate activities need to defend our networks,  
25 because, while these entities may be defending different



1 networks, they are often defending against the same threats.  
2 So, that's one reason the President directed me to form a  
3 small center to integrate cyberthreat intelligence. And I  
4 strongly believe the time's come for the creation of such a  
5 center to parallel the centers that we operate for  
6 counterterrorism, counterproliferation, and  
7 counterintelligence and security.

8 With that, let me turn to Deputy Security Work.

9 [The prepared statement of Director Clapper follows:]

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1           STATEMENT OF HON. ROBERT O. WORK, DEPUTY SECRETARY OF  
2 DEFENSE

3           Mr. Work: Chairman McCain, Ranking Member Reed,  
4 distinguished members of the committee, thank you very much  
5 for inviting us here this morning to talk about the threats  
6 of cyber. This committee has led the way in discussing the  
7 threats and the response to these threats, and the  
8 Department looks forward to working with the committee to  
9 get better in this regard.

10           As DNI Clapper has said, cyberintrusions and attacks by  
11 both state and nonstate actors have increased dramatically  
12 in recent years, and particularly troubling are the  
13 increased frequency and scale of state-sponsored cyberactors  
14 breaching U.S. Government and business networks. These  
15 adversaries continually adapt and evolve in response to our  
16 cyber countermeasures, threatening our networks and systems  
17 of the Department of Defense, our Nations' critical  
18 infrastructure, and U.S. companies and interests globally.

19           The recent spate of cyberevents, to include the  
20 intrusions into OPM, the attacks on Sony, and the Joint  
21 Staff networks by three separate state actors, is not just  
22 espionage of convenience, but a threat to our national  
23 security. As one of our responses to this growing threat,  
24 we released, in 2015, the DOD Cyber Strategy, which will  
25 guide the development of our cyberforces and strengthen our

1 cybersecurity and cyberdeterrence posture. That is its aim.

2           The Department is pushing hard to achieve the  
3 Department's three core missions as defined in the strategy.  
4 The first and absolutely most important mission is to defend  
5 DOD network systems and information. Secretary Carter has  
6 made this the number-one priority in the Department, and we  
7 are really getting after it now. Second, to defend the  
8 Nation against cyberevents of significant consequence. And  
9 third, to provide cybersupport to operational and  
10 contingency plans. And, in this regard, the U.S. Cyber  
11 Command may be directed to conduct cyberoperations, in  
12 coordination with other government agencies, as appropriate,  
13 to deter or defeat strategic threats in other domains.

14           Now, my submitted statement, Mr. Chairman, contains  
15 additional detail on how we're moving out to achieve these  
16 three strategic goals, but I'd like to highlight the  
17 particular focus on deterrence, especially since I know this  
18 is key in the minds of most of the members here.

19           I want to up -- acknowledge, up front, that the  
20 Secretary and I recognize that we are not where we need to  
21 be in our deterrent posture. We do believe that there are  
22 some things the Department is doing that are working, but we  
23 need to improve in this area, without question. And that's  
24 why we've revised our cyberstrategy.

25           Deterrence is a function of perception. It works by

1 convincing any potential adversary that the costs of  
2 conducting the attack far outweigh any potential benefits.  
3 And therefore, our three main pillars of our cyberdeterrence  
4 strategy, in terms of deterrence, are denial, resilience,  
5 and cost imposition. Denial means preventing the  
6 cyberadversary from achieving the -- his objectives.  
7 Resilience is ensuring that our systems will continue to  
8 perform their essential military tasks, even when they are  
9 contested in the cyber environment. And cost imposition is  
10 our ability to make our adversaries pay a much higher price  
11 for their malicious activities than they hoped for.

12 I'd like to briefly discuss these three elements:

13 To deny the attacker the ability to adversely impact  
14 our military missions, we have to better defend our own  
15 information networks and data. And we think the investments  
16 we have made in these capabilities are starting to bear  
17 fruit. But, we recognize that technical upgrades are only  
18 part of the solution. Nearly every single one of the  
19 successful network exploitations that we have had to deal  
20 with can be traced to one or more human errors which allowed  
21 entry into our network. So, raising the level of individual  
22 cybersecurity awareness and performance is absolutely  
23 paramount. Accordingly, we're working to transform our  
24 cybersecurity culture, something that we ignored for a long  
25 time, by -- the long term, by improving human performance

1 and accountability in this regard.

2 As part of this effort, we have just recently published  
3 a cybersecurity discipline implementation plan and a  
4 scorecard that is brought before the Secretary and me every  
5 month. And they are critical to achieving this goal of  
6 securing our data and our networks and mitigating risk to  
7 DOD missions. This scorecard holds commanders accountable  
8 for hardening and protecting their end points and critical  
9 systems, and also have them hold accountable their  
10 personnel, and directs, as I said, the compliance reporting  
11 to the Secretary and me on a monthly basis. The first  
12 scorecard was published in August of this year, and it is  
13 being added to and improved as we go.

14 Denial also means defending the Nation against  
15 cyberthreats of significant consequence. The President has  
16 directed DOD, working in partnership with our other  
17 agencies, to be prepared to blunt and stop the most  
18 dangerous cyberevents. There may be times where the  
19 President and the Secretary of Defense directs DOD and  
20 others to conduct a defensive cyberoperation to stop a  
21 cyberattack from impacting our national interests, and that  
22 means building and maintaining the capabilities to do that  
23 -- just that.

24 This is a challenging mission requiring high-end  
25 capabilities and extremely high-trained teams. We're

1 building our cyber mission force and deepening our  
2 partnership with law enforcement and the intelligence  
3 community to do that.

4       The second principle is improving resiliency by  
5 reducing the ability of our adversaries to attack us through  
6 cyberspace and protecting our ability to execute missions in  
7 a degraded cyber environment. Our adversaries' view DOD  
8 cyber dependency as a potential wartime vulnerability.  
9 Therefore, we view our ability to fight through cyberattacks  
10 as a critical mission function. That means normalizing  
11 cybersecurity as part of our mission assurance efforts,  
12 building redundancy whenever our systems are vulnerable,  
13 training constantly to operate in a contested cyber  
14 environment. Our adversaries have to see that these  
15 cyberattacks will not provide them a significant operational  
16 advantage.

17       And the third aspect of deterrence is having the  
18 demonstrated capability to respond, through cyber or  
19 noncyber means, to impose costs on a potential adversary.  
20 The administration has made clear that we will respond to  
21 cyberattacks in a time, manner, and place of our choosing.  
22 And the Department has developed cyber options to hold  
23 aggressor at risk in cyberspace, if required.

24       Successfully executing our missions requires a whole-  
25 of-government and whole-of-nation approach. And, for that

1 reason, DOD continues to work with our partners and the  
2 other Federal departments and agencies and the private  
3 sector and our partners around the world to address the  
4 shared challenges we face.

5 Secretary Carter has placed particular emphasis on  
6 partnering with the private sector. The Department doesn't  
7 have all of the answers and is working with industry. We  
8 think it will be very, very critical.

9 Finally, our relationship with Congress is absolutely  
10 critical. The Secretary and I very much appreciate the  
11 support provided to DOD cyberactivities throughout, from the  
12 very beginning, and we understand, and we are looking  
13 forward to the National Defense Authorization Act to see if  
14 there are other improvements that we have -- we can do.

15 I encourage continued efforts to pass legislation on  
16 cybersecurity information-sharing -- we think that is  
17 absolutely critical -- data breach notification, and law  
18 enforcement provisions related to cybersecurity, which were  
19 included in the President's legislative proposal submitted  
20 earlier this year.

21 I know you agree that the American people expects us to  
22 defend the country against cyberthreats of significant  
23 consequence. The Secretary and I look forward to working  
24 with this committee and Congress to ensure we take every  
25 step possible to confront the substantial risks we face in

1 the cyber realm.

2 Thank you again for inviting us here today and giving  
3 the attention that you have always given to this urgent  
4 matter.

5 I'd like to pass it off now to Admiral Rogers, if  
6 that's okay, Mr. Chairman.

7 [The prepared statement of Mr. Work follows:]

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1           STATEMENT OF ADMIRAL MICHAEL S. ROGERS, USN,  
2           COMMANDER, U.S. CYBER COMMAND; DIRECTOR, NATIONAL SECURITY  
3           AGENCY; CHIEF, CENTRAL SECURITY SERVICES

4           Admiral Rogers: Chairman McCain, Ranking Member Reed,  
5           and distinguished members of the committee, I am honored to  
6           appear before you today to discuss U.S. cyber policy and the  
7           state of cyberthreats worldwide. I'd like to thank you for  
8           convening this forum and for your efforts in this important  
9           area.

10           I'm also honored to be sitting alongside Director  
11           Clapper and Deputy Secretary of Defense Work.

12           It gives me great pride to appear before you data --  
13           today to highlight and commend the accomplishments of the  
14           uniformed and civilian personnel of U.S. Cyber Command. I'm  
15           both grateful for and humbled by the opportunity I have been  
16           given to lead our cyber team in the important work they do  
17           in the defense of our Nation and our Department.

18           We are being challenged as never before to defend our  
19           Nation's interests and values in cyberspace against states,  
20           groups, and individuals that are using sophisticated  
21           capabilities to conduct cybercoercion, cyberaggression, and  
22           cyberexploitation. The targets of their efforts extend well  
23           beyond government and into privately-owned businesses and  
24           personally identifiable information. Our military is in  
25           constant contact with agile, learning adversaries in

1 cyberspace, adversaries that have shown the capacity and the  
2 willingness to take action against soft targets in the  
3 United States.

4       There are countries that are integrating  
5 cyberoperations into a total strategic concept for advancing  
6 their regional ambitions. They use cyberoperations both to  
7 influence the perceptions and actions of states around them  
8 and to shape what we see as our options for supporting  
9 allies and friends in a crisis. We need to deter these  
10 activities by showing that they are unacceptable,  
11 unprofitable, and risky for the instigators.

12       U.S. Cyber Command is building capabilities that can  
13 contribute to cross-domain deterrence, and thus, make our  
14 commitments even more credible. We are hardening our  
15 networks and showing an opponent cyberaggression won't be  
16 easy. We are creating the mission force, trained and ready  
17 like any other maneuver element that is defending DOD  
18 networks, supporting joint force commanders, and helping to  
19 defend critical infrastructure within our Nation. We are  
20 partnering with Federal, foreign, and industry partners, and  
21 exercising together regularly to rehearse concepts and  
22 responses to destructive cyberattacks against critical  
23 infrastructures. We are generating options for commanders  
24 and policymakers across all phases of the conflict, and  
25 particularly in phase zero, to hold at risk what our

1 adversaries truly value.

2       The demand for our cyberforces far outstrip supply, but  
3 we continue to rapidly mature, based on real-world  
4 experiences and the hard work of the men and women of U.S.  
5 Cyber Command and our service cybercomponents, as well as  
6 our broader partners.

7       I'd like to assure the committee that U.S. Cyber  
8 Command has made measurable progress. We are achieving  
9 significant operational outcomes, and we have a clear path  
10 ahead.

11       With that, thank you again, Mr. Chairman and members of  
12 the committee, for convening this forum, inviting all of us  
13 to speak. Our progress has been made possible in no small  
14 part because of the support from this committee and other  
15 stakeholders. Unity of effort within our Department and  
16 across the U.S. Government in this mission set is essential.  
17 And I appreciate our continued partnership as we build our  
18 Nation's cyberdefenses. And I welcome your questions.

19       [The prepared statement of Admiral Rogers follows:]

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1 Chairman McCain: Well, thank you, Admiral. And thank  
2 the witnesses.

3 Director Clapper, recently former Chairman of the Joint  
4 Chiefs Dempsey was asked about various threats to the United  
5 States security, and he said that, in a whole range of  
6 threats, we have a significant advantage, except in cyber.  
7 Do you agree with that assessment?

8 Director Clapper: It's probably true. We haven't, I  
9 guess, exhibited what our potential capability there is, so  
10 I think that's one of the implicit reasons why I have  
11 highlighted cyberthreats in the last 3 years of my worldwide  
12 threat assessments.

13 Chairman McCain: I thank you. And you have done that,  
14 I think, at least great effect before this committee. As a  
15 result of the leader -- the Chinese leader in Washington,  
16 there was some agreement announced between the United States  
17 and China. Do you believe that that will result in a  
18 elimination of Chinese cyberattacks?

19 Director Clapper: Well, hope springs eternal.

20 Chairman McCain: Yeah.

21 [Laughter.]

22 Director Clapper: I think we will have to watch what  
23 their behavior is, and it will be incumbent on the  
24 intelligence community, I think, to depict -- portray to our  
25 policymakers what behavioral changes, if any, result from

1 this agreement.

2 Chairman McCain: Are you optimistic?

3 Director Clapper: No.

4 Chairman McCain: Thank you.

5 Admiral Rogers, you recently stated, quote, "There's a  
6 perception," there is, quote, "little price to pay for  
7 engaging in some pretty aggressive behaviors, and, because  
8 of a lack of repercussions, you see actors, nation-states,  
9 indeed, willing to do more." And that was what you stated.  
10 What is required? What action is required to deter these  
11 attacks, since there's little price to pay? What do we have  
12 to do to make it a heavy price to pay?

13 Admiral Rogers: So, I think we have to clearly  
14 articulate, in broad terms, what is acceptable and  
15 unacceptable, norms, if you will, of behavior. I think we  
16 have to clearly articulate that, as a nation, we are  
17 developing a set of capabilities, we are prepared to use  
18 those capabilities if they're required. They're not  
19 necessarily our preference. We clearly want to engage in a  
20 dialogue with those around us. But, on the other hand, we  
21 do have to acknowledge the current situation we find  
22 ourselves in. I don't think there's anyone who would agree  
23 that it is acceptable and that it is in our best long-term  
24 interest as a Nation.

25 Chairman McCain: Well, I say with respect, I

1 understand it's not acceptable, but, in other words, what  
2 would enact a price? Would it be relations in other areas?  
3 Would it be counterattacks? What -- in other words, what  
4 actions would be in our range of arsenals to respond?

5 Admiral Rogers: So, I think it's potentially all of  
6 those things. The first comment I would make, I think Sony  
7 is a very instructive example. One of the things I always  
8 remind people of, we need to think about deterrence much  
9 more broadly, not just focus within the cyber arena. I  
10 thought the response to Sony, where we, for example, talked  
11 about the economic options as a Nation we would exercise,  
12 was a good way to remind the world around us that there's a  
13 broad set of capabilities and levers that are available to  
14 us as a Nation, and that we're prepared to do more than just  
15 respond in kind, if you will.

16 Chairman McCain: One of the -- Director Clapper, one  
17 of the things that's been disappointing to the committee is  
18 that, in the fiscal year defense authorization bill, as you  
19 know, it required the President to develop an integrated  
20 policy. The strategy is now a year late. Can you tell us  
21 where we are in that process and what you feel is -- what  
22 might bring the administration in compliance?

23 Director Clapper: You're asking me about policy  
24 development?

25 Senator Reed: Yes.

1 Director Clapper: I think I would defer to Secretary  
2 Work on that.

3 Mr. Work: Well, Mr. Chairman, as we have said over an  
4 over, we believe our cyberdeterrence strategy is constantly  
5 evolving and getting stronger.

6 Chairman McCain: I'm talking about a policy, not a  
7 strategy, Mr. Secretary. It required a policy, the Fiscal  
8 Year '14 National Defense Authorization Act.

9 Mr. Work: The policy is still in development. We  
10 believe we have a good cyberstrategy. The policy has been  
11 outlined in broad strokes by the --

12 Chairman McCain: Not broad enough, I would think.  
13 Does it describe what our -- whether we deter or whether we  
14 respond or whether we -- in other words, as far as I know  
15 and the committee knows, that there has been no specific  
16 policy articulated in compliance with the requirement to --  
17 in the Defense Authorization Act. If you believe that it  
18 has, I would be very interested in hearing how it has.

19 Mr. Work: I believe the broad strokes are, we will  
20 respond to --

21 Chairman McCain: I'm not asking broad strokes.  
22 Suppose there is an attack -- a cyberattack like the one on  
23 OPM. Do we have a policy as to what we do?

24 Mr. Work: Yes, we do.

25 Chairman McCain: And what is that?

1 Mr. Work: The first is to try -- first, we deny and  
2 then we would -- we first find out -- we do the forensics --

3 Chairman McCain: I'm not asking the methodology. I'm  
4 asking the policy. Do you respond by counterattacking? Do  
5 you respond by trying to enact other measures? What do we  
6 do in case of a cyberattack?

7 Mr. Work: We respond in a time, manner, and place of  
8 our choosing.

9 Chairman McCain: Does that mean that we counterattack?

10 Mr. Work: That may be one of the options. It's as --

11 Chairman McCain: That's not a policy, Secretary Work.  
12 That is a -- that is an exercise in options. We have not  
13 got a policy. And for you to sit there and tell me that you  
14 do, "a broad-stroke strategy," frankly, is not in compliance  
15 with the law.

16 Senator Reed.

17 Senator Reed: Well, thank you very much, Mr. Chairman.

18 Director Clapper, we are constantly engaged in,  
19 euphemistically, information operations with many other  
20 nations, and they're involved with information operations,  
21 trying to, as you indicated in your testimony, influence the  
22 opinion, disguise activities, disrupt, et cetera. What  
23 agencies are -- under your purview or outside your purview,  
24 are actively engaged in information operations to the United  
25 States in the cyberworld?



1           Director Clapper:  Actually, sir, in -- from an  
2 intelligence perspective, we would feed that, in that we  
3 don't, at last in what I can speak to publicly, engage in  
4 that as a part of our normal intelligence activity.  So, we  
5 feed other arms, support other arms of the government, not  
6 only the State Department and those responsible for  
7 messaging.

8           Senator Reed:  Right.

9           Director Clapper:  The National Counterterrorism Center  
10 has an office that is devoted to, in a countering-violent-  
11 extremism context, helping to develop themes or recommending  
12 themes based on what we glean from intelligence as -- for  
13 potential vulnerabilities and messages that would appear to  
14 various groups, to obfuscate the message, disrupt it, or  
15 compete with it.  But, generally speaking, intelligence,  
16 writ large, doesn't actively engage in information  
17 operations.

18          Senator Reed:  From your perspective, are these other  
19 agencies that you provide information to adequately  
20 resourced and staffed so they can use it effectively, or are  
21 they getting a lot of good insights and sitting around  
22 wondering what they can do --

23          Director Clapper:  If I were king, which I am not, I  
24 think I would have a much more robust capability from the  
25 standpoint of the resource commitment to countermessaging.

1           Senator Reed: And that would fall with -- outside the  
2 purview of intelligence, more the State Department and some  
3 other agencies.

4           Director Clapper: Correct.

5           Senator Reed: And I think we're all going to remember  
6 the Voice of America, when it was a -- you know, a pretty  
7 dominant sort of -- source of information.

8           Director Clapper: Well, personal opinion only, not  
9 company policy, I would, I think perhaps, you know, a USIA  
10 on steroids that would address these messages more broadly  
11 and more robustly. But, that's strictly personal opinion.

12          Senator Reed: But, I think, in terms of what you're  
13 observing, particularly some of our competitors have a --  
14 extraordinarily robust operation. They don't lack for  
15 resources or personnel, and they're constantly engaged in  
16 these types of information operations -- enhancing their  
17 image, discrediting their opponents, actively engaging local  
18 groups in other countries of interest, et cetera -- and  
19 we're sort of on the sidelines more.

20          Director Clapper: I think that's quite right. And our  
21 -- in contrast to us, the Russian intelligence services are  
22 very active and very aggressively engaged in messaging.

23          Senator Reed: Thank you.

24          Admiral Rogers, to this issue of encryption that  
25 Director Comey pointed to, I think your thoughts would be

1 very helpful.

2 Admiral Rogers: So, the issue that we find ourselves  
3 -- this is less for me, on the U.S. Cyber Command side and  
4 much more on the NSA side -- is -- communications in the  
5 world around us increasingly going to end-to-end encryption,  
6 where every aspect of the path is encrypted, and the data  
7 and the communication is protected at a level that, with the  
8 current state of technology, is difficult to overcome.  
9 Clearly, that's in the best interests of the Nation, in  
10 broad terms. And strong encryption is important to a strong  
11 Internet defense, and a well-defended Internet is in our  
12 best interests as a Nation and the world's best interests.

13 Within that broad framework, though, the challenge  
14 we're trying to figure out is -- realizing that that  
15 communication path is used by very law-abiding citizens,  
16 nation-states, and companies engaged in lawful activity, it  
17 is also being used by criminals, terrorists, nation-states  
18 who would attempt to generate advantage against the United  
19 States and against our allies and partners. And so, we're  
20 trying to figure out, How do we balance these two important  
21 imperatives of privacy and security? And realizing that  
22 it's a technical world around us, and it's changing in a  
23 foundational way. And so, we're trying to come to grips,  
24 broadly, with, How do we deal with the reality of the  
25 technical world around us, and yet the broader legal and

1 social imperatives we have?

2 I'm the first to acknowledge we do not have a defined  
3 way ahead here. In the end, I think this is about, How do  
4 we get the best minds together as a nation to address this?  
5 Because, when I look at our capabilities as a nation, there  
6 is no problem we can't overcome when we work together in an  
7 integrated way to -- in the private sector, industry,  
8 business, the academic world. I think that's the way ahead  
9 here, in broad terms.

10 Senator Reed: Thank you very much.

11 Thank you, Mr. Chairman.

12 Chairman McCain: Senator Sessions.

13 Senator Sessions: Thank you, Mr. Chairman.

14 Senator Inhofe is chairing an EPW Committee. That's  
15 why he couldn't be here today.

16 You've given us a good summary on the threats that we  
17 face and the threats that are actually occurring today. And  
18 I appreciate that.

19 Senator McCain asked you about reporting on other  
20 policy that Congress has asked you to report on, and that  
21 not having been done. Mr. -- Secretary Work, in the 2014  
22 NDAA, the Senate and House agreed on a provision that  
23 required the services to report on the cyber vulnerabilities  
24 of weapons and communication systems connected by networks.  
25 That's something that came out of our Strategic Subcommittee

1 on a bipartisan basis, and was eventually expanded to  
2 include all weapon systems, not just satellites and missiles  
3 and national missile defense. We don't have that final  
4 report. I believe it's overdue. This budget, I believe,  
5 has 200 million in it to help fund this effort. What can  
6 you tell us about that?

7 First, let me say, it may take some time. If it does,  
8 that's -- I understand. But, I don't think we've had any  
9 report from the DOD to state that -- what progress you've  
10 made and how much longer it will take.

11 Mr. Work: Well, again, on both of the points -- on the  
12 policy, we expect that is in the final deliberations. It's  
13 an interagency effort. You know, generally, trying to  
14 establish norms and deterrence is central to the policy.  
15 Again, it's the denial, resilience, and cost-imposition.  
16 I'm the first to admit that we are the farthest ahead on the  
17 denial and the resilience part. Those are the areas where  
18 we are moving faster. The cost-imposition part, because we  
19 have elected to retain the retaliatory mechanism of  
20 cyberattacks at the national level, just like nuclear  
21 weapons, because of the risk of escalation --

22 Senator Sessions: What about the --

23 Mr. Work: As far as the -- oh, I'm sorry, sir.

24 Senator Sessions: -- the other --

25 Mr. Work: Yes, sir. As far as --

1           Senator Sessions:  -- the vulnerabilities of our weapon  
2 systems?

3           Mr. Work:  It is a big, big problem.  Most of the --  
4 many of the weapon systems that we have now were not built  
5 to withstand a concerted cyberthreat.  So, going through  
6 every single one of the weapon systems, what Frank Kendall  
7 has done is, he's prioritized the weapon systems, and he is  
8 working through very carefully.  And I expect this work to  
9 be done very soon.  We now have new requirements in our  
10 KPPs, our key performance parameters --

11          Senator Sessions:  So, you have assigned a -- an  
12 individual --

13          Mr. Work:  Absolutely.

14          Senator Sessions:  -- to be responsible for this?

15          Mr. Work:  Yes.  Frank Kendall is the one who is going  
16 through all of the different -- working with, obviously, our  
17 CIO, also the Cyber Command, and the -- all of our cyber  
18 experts.  But, he's responsible for taking a look at the  
19 weapon systems and also requiring KPPs, key performance  
20 parameters, for new weapon systems so that, when we build  
21 them, they will have cyberdefenses built in from the  
22 beginning.

23          Senator Sessions:  What about our defense contractors,  
24 Admiral Rogers?  They maintain and build these systems and  
25 have highly sensitive information.  Are we satisfied they're

1 sufficiently protected?

2 Admiral Rogers: So, we certainly acknowledge there's a  
3 vulnerability there. We've been very public about our  
4 concerns about foreign nation-states trying to access some  
5 of our key operational technology through penetrations in  
6 the clear defense contract arena for us. We've made changes  
7 to the contractual relationships between us and those  
8 companies, where they have to meet minimum cybersecurity  
9 requirements, they have to inform us, now, of penetrations.  
10 We're clearly not where we need to be, but we continue to  
11 make progress.

12 Senator Sessions: Well, I think it's a bipartisan  
13 commitment on Congress to help you with that.

14 Secretary Work, if it takes more money, let us know.  
15 We'll have to evaluate it. And I also understand that some  
16 of the protections can be done without much cost; some may  
17 require considerable cost. So, we hope that you will  
18 complete that.

19 Admiral Rogers, you, I believe, last week, reported, in  
20 the Los Angeles Times, about the threat from China. You  
21 note one thing, that they are involved in obtaining U.S.  
22 commercial and trade data in a foreign nation, advanced  
23 nation, ally of ours. I was told that they -- one of their  
24 companies bid on a contract, and that the Chinese had got  
25 all the bid data from the Web. And his comment was, "It's

1 hard to win a bid when your competitor knows what you're  
2 bidding."

3 Admiral Rogers: Yes, it is.

4 Senator Sessions: Is that kind of thing happening?

5 Admiral Rogers: It has been. We've very -- been very  
6 public of it. I think that's reflected in the agreement  
7 that you saw raised during the President of China's visit  
8 last week, where we were very explicit about that concern.

9 Senator Sessions: Well, my time is up, but I would  
10 just ask --

11 You're not allowed -- if you saw an American business  
12 being damaged through improper action, you're not allowed to  
13 advise them or share any information with them, while our  
14 adversaries do assist their businesses. Is that basically  
15 correct?

16 Admiral Rogers: The way this works right now is, I  
17 would provide information and insight both in my  
18 intelligence hat as the Director of NSA, as well as the  
19 Commander of U.S. Cyber Command. If, under that authority,  
20 I became aware of activity, I would share the insights with  
21 DHS and the FBI, who have a mission associated with  
22 interfacing with the private sector in a much more direct  
23 way than I do.

24 Chairman McCain: Senator Manchin.

25 Senator Manchin: Thank you, Mr. Chairman.



1           And thank all three of you for your service and for  
2 being here today.

3           Admiral Rogers, if -- I'll start with you. Which  
4 country is the most committed, determined, and successful  
5 hacker of the U.S.?

6           Admiral Rogers: Could you say that one more time,  
7 Senator?

8           Senator Manchin: Which country do you believe is the  
9 most committed, successful hacker of the U.S.?

10          Admiral Rogers: If you look at volume, nation-  
11 statewide -- nation-state-wides, I would -- China, the PRC,  
12 has been the one that we've been the most vocal about.  
13 They're not the only one, by any stretch of the imagination.

14          Senator Manchin: I thought the last time you were here  
15 you said that -- I recall you saying that you had more  
16 concerns over Russia having more of the ability or the  
17 expertise to do us damage.

18          Admiral Rogers: I thought your question was really  
19 focused more on volume. If your -- if the perspective is  
20 capability, if you will, then we have been very public about  
21 saying I would probably put the Russians --

22          Senator Manchin: Russians.

23          Admiral Rogers: -- in a higher capability.

24          Senator Manchin: But, it seems like that China is more  
25 committed and determined to do it.

1 Admiral Rogers: They certainly do it at a volume level

2 --

3 Senator Manchin: Gotcha. I understand.

4 And, Director Clapper, if I may, I know that you just  
5 said no -- emphatically no, you don't believe that this  
6 agreement that the President of China and our President has  
7 made last week will work. With that saying -- what are the  
8 -- is there any penalties in this agreement if one or the  
9 other violates it? Or is it just basically, well, we have  
10 agreed, and let it go at that?

11 Director Clapper: The terms that I --

12 Senator Manchin: As you understand it.

13 Director Clapper: The terms that I have seen, I don't  
14 think it treats, specifically, penalties. There certainly  
15 are implied penalties. I think the threat of economic  
16 sanctions that -- which brought Minister Mung to this  
17 country, I think is illustrative of what would mean  
18 something to the Chinese if they transgress or violate this  
19 agreement.

20 And I think, as Admiral Rogers was discussing earlier,  
21 there -- with respect to sanctions, there certainly whole-  
22 of-government possibilities here. Don't have to do,  
23 necessarily, a cyber eye for an eye. It can be some other  
24 form of retaliation.

25 But, I don't think -- to answer your question, at least

1 what I'm aware of -- that there are specific penalties if  
2 the agreement is violated.

3 Senator Manchin: And that's why I think you were  
4 pretty quick in saying you don't think it'll work. You said  
5 no to that, I think, when the Chairman asked you.

6 Director Clapper: Well, the reason I said no, of  
7 course, is -- the extent to which Chinese purloining of our  
8 data, our intellectual property, is pretty pervasive. I  
9 think there's a question about the extent to which the  
10 government actually orchestrates all of it, or not. So, I  
11 think we're in the -- to model -- to borrow a President  
12 Reagan term, "trust but verify" mode, at least as far as  
13 intelligence is concerned. And we are inherently skeptics.

14 Mr. Work: Sir, could I add something?

15 Senator Manchin: If I could -- I have a question for  
16 you, Secretary, and then you can go ahead and add to that.

17 There's a news -- the recent news article that examined  
18 similarities between China's J-31 fighter and our F-35  
19 strike finder and what they're been able to do in such a  
20 rapid period of time, without any R&D. Do you believe that  
21 that gives them a competitive advantage? I mean, you can --  
22 I understand there might be some differences as far as in  
23 the software or in the weaponry and this and that, but  
24 they're making leaps, which are uncommon, at the behest of  
25 us. And we know this, I understand, but we're not taking

1 any actions against them.

2 Mr. Work: Well, I'd like to work this in to your --

3 Senator Manchin: Yes.

4 Mr. Work: -- and follow up with your --

5 Senator Manchin: You go ahead.

6 Mr. Work: -- first question.

7 At the highest levels, we have made it clear that we  
8 believe that Chinese actions in the cybersphere are totally  
9 unacceptable as a nation-state. And we made that clear in a  
10 wide variety of different ways. And I would characterize  
11 the agreement that we have as a confidence-building measure  
12 with the Chinese, where we are asking them to prove to us  
13 that they are serious about what they say about what they  
14 will do to control these efforts.

15 So, we -- there were really four things that we agreed  
16 to do. First, we would give timely responses to information  
17 when we say, "Hey, we believe that there is a problem here"  
18 -- and we have agreed to exchange information on  
19 cybercrimes, we have agreed to possibly collect electronic  
20 evidence and to mitigate malicious cyberactivity if it's  
21 occurring on our soil. We both agree that we would not  
22 knowingly conduct cyber-enabled theft of intellectual  
23 property, which, as you say, Senator, has been a problem.  
24 We have told them it's a problem, that it's unacceptable.  
25 They have said that they will work to curb that. Then we've

1 agreed to have common effort to promote international norms.  
2 And the final thing is, we'll have a high-level joint  
3 mechanism, where we can meet at least twice a year and say,  
4 "Look, this is just not working. You are not coming through  
5 with what you've said."

6 So, this isn't a treaty or anything like that. It's a  
7 confidence-building measure for us to find out if China is  
8 going to act responsibly. I agree totally with Director  
9 Clapper. They've got to prove to us. And we know that they  
10 have stolen information from our defense contractors.

11 Senator Manchin: Right.

12 Mr. Work: And it has helped them develop systems. And  
13 we have hardened our systems through the Defense Industrial  
14 Base Initiative. And we're trying to make --

15 Senator Manchin: But, I'm saying we know the J-20 is  
16 pretty much mirroring our F-22. We know that their J-31 is  
17 pretty much mirroring our F-35. When we know this and the  
18 cost to the American taxpayers, and let them get -- I mean,  
19 why wouldn't we take hard actions against them? Or why  
20 wouldn't we come down -- I just don't understand why we  
21 wouldn't retaliate --

22 Mr. Work: Well --

23 Senator Manchin: -- from a financial standpoint.

24 Mr. Work: There are a wide variety of cost-imposition  
25 options that we have. They are developed through the

1 interagency. And again, it's not necessarily kind -- I  
2 mean, tit-for-tat. It is proportional response. And we're  
3 working through all of those right now.

4 Senator Manchin: My time is up, sir.

5 And if I could just follow up on that later, if we can  
6 meet with you later, I'd --

7 Mr. Work: Absolutely, sir.

8 Senator Manchin: -- very much appreciate it.

9 Director Clapper: Senator, if I may just add a word  
10 here about -- this is a point Admiral Rogers has made in the  
11 past about, you know, terminology, lexicon, nomenclature  
12 definitions are important. And so, what this represents, of  
13 course, is espionage -- economic --

14 Senator Manchin: Absolutely.

15 Director Clapper: -- cyber espionage. And, of course,  
16 we, too, practice, cyber espionage. You know, in a public  
17 forum to, you know, say how successful we are, but we're not  
18 bad at it. So, when we talk about, "What are we going to do  
19 for -- to counter espionage or punish somebody or retaliate  
20 for espionage," well, we -- I think it's a good idea to at  
21 least think about the old saw about people who live in glass  
22 houses --

23 Senator Manchin: Gotcha.

24 Director Clapper: -- shouldn't throw rocks.

25 Chairman McCain: So, it's okay for them to steal our

1 secrets that are most important --

2 [Laughter.]

3 Director Clapper: I didn't say that --

4 Chairman McCain: -- including our fighter, because --

5 Director Clapper: I didn't say that, Senator.

6 Chairman McCain: -- because we live in a glass house.

7 That is astounding.

8 Senator Ayotte.

9 Director Clapper: I did not say it's a good thing.

10 I'm just saying that both nations engage in this.

11 Senator Ayotte: I want to thank all of you for being  
12 here.

13 With regard to the Chinese, I want to follow up on --  
14 we've talked about the stealing of the highest secrets, in  
15 terms of our weapon system, but what about the 21 million  
16 people whose background check and personal information has  
17 been, of course, associated publicly with the Chinese, and  
18 the fact that we know that 5 million sets of fingerprints,  
19 as well, leading to potential vulnerability for our  
20 citizens? And if you put that in the context of these other  
21 issues that we've raised, it seems to me -- I looked very  
22 carefully, for example, Secretary Work, at some of the  
23 language you've been using. You gave a speech at the Royal  
24 United Services Institute in London. You said, "Deterrence  
25 must be demonstrated to be effective."

1 Secretary Clapper, in your prepared statement, you  
2 said, "The muted response by most victims to cyberattacks  
3 has created a permissive environment."

4 So, I'm trying to figure out, based on what you've  
5 said, how we're not in a permissive environment, in light of  
6 what they've stolen on our weapon systems, but also this  
7 huge infringement on 21 million people in this country.

8 And also, could you comment on the vulnerability of  
9 that data and where we are, in terms of how it could be used  
10 against us?

11 Director Clapper: Well, first, that is an assessment  
12 of what was taken. We actually don't know, in terms of  
13 specific -- specifics. But, that's -- I think frames the  
14 magnitude of this theft. And it is potentially very serious  
15 -- has very serious implications, first, close to home, from  
16 the standpoint of the intelligence community and the  
17 potential for identifying people who may be under covered  
18 status, just one small example. And, of course, it poses  
19 all kinds of potential -- and, unfortunately, this is a gift  
20 that's going to keep on giving for years.

21 So, it's a very serious situation. What we've tried to  
22 do is educate people what to look for and how to protect  
23 themselves. But, again, this is a huge threat -- theft, and  
24 it has, potentially, damaging implications for lots of  
25 people in the intelligence community and lots of people in



1 the Department of Defense and other employees of the  
2 government.

3 Senator Ayotte: So, I think what you're hearing from  
4 some of us up here is just a -- "Now what are we going to do  
5 about it?" is the issue, as opposed to a shared agreement on  
6 generic principles with the Chinese. This is a pretty  
7 significant issue that is going to impact millions of  
8 Americans. I'm not hearing what we're going to do about it,  
9 but that may be a higher-level decision, going up to the  
10 President. But, seems to me if we're going to talk about  
11 deterrence, if we don't follow up with action, and if you  
12 look at that, combined with the testimony we heard last week  
13 about the artificial islands being built by the Chinese, and  
14 the fact that we won't even go within, I believe it's 12  
15 nautical miles of those islands -- if you put that all from  
16 the Chinese perspective, I think you think, "Hmmm, we can  
17 pretty much do what we want to do, because we haven't seen a  
18 response."

19 Now, I'm not asking for -- from all of you -- to answer  
20 that, because it probably needs to be answered by the  
21 President and his national security team, but it seems to me  
22 that they aren't seeing a response right now from us, and  
23 therefore, we're going to see -- continue to see bad  
24 behavior from the Chinese.

25 Before I go, I have an important question on another

1 topic, Secretary Work, and that is: Yesterday, we heard  
2 public reports about a potential violation of the INF Treaty  
3 by the Russians, and that, essentially, Russia tested --  
4 flight tested a new ground-launched cruise missile this  
5 month that U.S. intelligence agencies say further violates  
6 the 1987 INF Treaty. And, of course, this is going back,  
7 also, to the reports, as early as 2008, of the -- Russia  
8 conducting tests of another ground-launched cruise missile,  
9 in potential violation of the INF Treaty that we've raised  
10 with them. And, when Secretary Carter came before our  
11 committee, on his confirmation, he listed three potential  
12 responses to these INF violations. So, now we have the  
13 Russians violating the INF Treaty yet again. And I guess my  
14 question is: Secretary Carter rightly identified that we  
15 should respond, either through missile defense,  
16 counterforce, or countervailing measures. What are we doing  
17 about it?

18 Mr. Work: Senator, this is a longstanding issue that  
19 we have been discussing with the Russians. The system that  
20 you're talking about is in development, it has not been  
21 fielded yet. We are -- we have had different discussions  
22 with them on our perception of the violation of the INF, and  
23 they have come back. This is still in discussions, and we  
24 have not decided on any particular action at this point.

25 Senator Ayotte: So, are you saying that you don't

1 think they violated the INF Treaty?

2 Mr. Work: We believe very strongly that they did.

3 Senator Ayotte: That's what I thought. So, what are  
4 we going to do about it? Because they're claiming that they  
5 haven't, going back to the 2008 violations, and now here we  
6 have another situation.

7 Mr. Work: It's still under -- because they have not  
8 fielded the system, we are still in the midst of negotiating  
9 this position. We are giving ours. But, if they do field a  
10 system that violates the INF, I would expect us to take one  
11 of the three options that Secretary Carter outlined before  
12 the committee.

13 Senator Ayotte: So, my time is up, but I see two  
14 consistent themes here, both with the Chinese and the  
15 Russian: a lot of talk, no action, unfortunately. And  
16 people take their cues from that. And that worries me.

17 Thank you all.

18 Chairman McCain: Senator Hirono.

19 Senator Hirono: Thank you, Mr. Chairman.

20 Director Clapper, you testified before the House  
21 Intelligence Committee recently that the -- while the United  
22 States makes distinctions between cyberattacks conducted for  
23 economic purposes or to gain foreign intelligence, I would  
24 -- that's the espionage arena, I think, that you're  
25 referring to -- or to cause damage, our adversaries do not.

1 Would you consider the OPM breach, to the extent that we  
2 believe it is a state actor who did that, that that would be  
3 in the category of espionage?

4 Director Clapper: Yes.

5 Senator Hirono: The --

6 Director Clapper: That was the tenor of the discussion  
7 at the HTSC hearing that Admiral Rogers and I engaged in.  
8 And, of course, that has to do with the -- as I mentioned  
9 earlier to Senator Manchin, the importance of definition,  
10 nomenclature, and terms. So -- and the definition of these  
11 terms -- and so, what -- the theft of the OPM data, as  
12 egregious as it was, we wouldn't necessarily consider it as  
13 an attack. Rather, it would --

14 Senator Hirono: Yes.

15 Director Clapper: -- be a form of --

16 Senator Hirono: Well, and --

17 Director Clapper: -- theft or espionage.

18 Senator Hirono: And, as you say, other countries,  
19 including our own, engages in such activities.

20 My understanding of the recent agreement between the  
21 United States and China, though, has to do with commercial  
22 cybertheft. And I think that's a very different category  
23 that has to do with obtaining information about  
24 corporations, et cetera. And therefore, that that is in the  
25 category of economic attacks. So, Director Clapper, would

1 you consider that kind of an agreement to be helpful? I  
2 realize that you are skeptical, but, to the extent that we  
3 are defining a particular kind of cyberattack, and that  
4 we're contemplating, through this agreement, an ability of  
5 our two countries to engage in high-level dialogue regarding  
6 these kinds of attacks, is that a helpful situation?

7 Director Clapper: Well, it would be very helpful if,  
8 of course, the Chinese actually live up to what they agreed  
9 to. So, if -- and what the agreement pertained to was theft  
10 of data for economic purposes to give Chinese commercial  
11 concerns an advantage, or their defense industries an  
12 advantage, as opposed to -- I don't believe they -- that  
13 we've agreed with the Chinese to stop spying on each other.

14 Senator Hirono: Yes.

15 Director Clapper: And so, there is a --

16 Senator Hirono: The --

17 Director Clapper: -- for purely espionage purposes --  
18 and there is a distinction.

19 Senator Hirono: Mr. Secretary, you can weigh on this  
20 also. To the extent that we've created an -- a potential  
21 for a dialogue or an environment where there's a process to  
22 be followed, and the cases where we suspect commercial  
23 cyberattacks, that at least we have a way that we can talk  
24 to the Chinese. Because you also mentioned, Director  
25 Clapper, that attribution is not the easiest thing, although

1 we are getting better at figuring out who actually were the  
2 actors who that did these cyberattacks. So, one hopes that,  
3 even with a great deal of skepticism, going forward, that  
4 this agreement may create the space for us to have a -- more  
5 than a conversation, but one that would lead to some kind of  
6 a change in behavior on the part of these state actors.

7 Mr. Secretary, feel free to give us your opinion.

8 Mr. Work: Senator, I think that's exactly right. I  
9 mean, as Director Clapper said, first you have to find out  
10 the geographical location from the -- where the attack came  
11 from. Then you have to identify the actor, and then you  
12 have to identify whether the government of that geographic  
13 space was either controlling --

14 Senator Hirono: Recognize that's not the easiest to  
15 do, yes.

16 Mr. Work: And what we have done is, we have confronted  
17 China, and China, in some cases, has said, "Look, this was a  
18 hacker that was inside our country, but we had no control  
19 over him." What this allows us to do is say, "Okay, well,  
20 what are you going to do about that? That's a cybercrime.  
21 Are you going to provide us the information we need to  
22 prosecute this person? Are you going to take care of it on  
23 your own?" So, I believe this type of confidence-building  
24 measure and this way to discuss these things will -- the  
25 proof will be in the pudding, how the Chinese react to this

1 --

2 Senator Hirono: Mr. Secretary, I think you mentioned  
3 that this particular agreement allows -- contemplates  
4 meeting at least twice a year.

5 Mr. Work: Yes.

6 Senator Hirono: Is there anything that prevents more  
7 frequent dialogue between our two countries in suspected  
8 cases of commercial cyberattacks?

9 Mr. Work: Senator, I believe, if there was a  
10 significant cyber event that we suspected the Chinese of  
11 doing or they suspected us, that we would be able to meet  
12 this. This is going to be a high-level joint dialogue.  
13 They'll -- the Chinese will have it at the ministerial  
14 level. Our U.S. Secretary of Homeland Security and the U.S.  
15 Attorney General will co-lead on our part. We're going to  
16 have the first meeting of this group by the end of this  
17 calendar year, and then at least twice a year. So, I  
18 believe that, as Director Clapper is, I think all of us have  
19 some healthy skepticism about this, but I believe it's a  
20 good confidence-building measure and a good first step, and  
21 we will see if it leads to better behavior on the part of  
22 the Chinese.

23 Senator Hirono: Thank you.

24 Chairman McCain: Mr. Secretary, I can't help but  
25 comment. We have identified the PLA, the building in which

1 they operate. Now, please don't deceive this committee as  
2 if we don't know who's responsible for it. That's just very  
3 disingenuous. There have been public reports that we've  
4 identified the PLA building in which these cyberattacks come  
5 from.

6 Senator Ernst.

7 Senator Ernst: Thank you, Mr. Chair.

8 Thank you, gentlemen, for joining us today.

9 Admiral Rogers, I'll start with you, sir.

10 Admiral Rogers: Okay.

11 Senator Ernst: Two of the President's nine lines of  
12 effort in defeating ISIL are, first, exposing ISIS's true  
13 nature and, second, disrupting the foreign fighter flow.  
14 And, over the weekend, the New York Times reported that  
15 30,000 recruits joined ISIS over the past year, and that's  
16 double the previous recruitment year.

17 Earlier this month in reference to ISIS recruiting, the  
18 State Department's Ambassador-at-Large and Coordinator for  
19 Counterterrorism said that ISIS's recruiting trend is still  
20 upward, and this information came of no surprise to her.  
21 The Ambassador also said the upward trend was primarily due  
22 to Internet and social media.

23 So, sir, do you believe the administration's efforts  
24 have so far succeeded on these two lines of effort in  
25 cyberspace and social media? Just, please, simple yes or



1 no.

2 Admiral Rogers: No.

3 Senator Ernst: Okay. In light of that, with the  
4 record recruiting numbers for ISIS, how would you then  
5 assess the effectiveness of the U.S. Government's counter-  
6 ISIS effort in cyberspace? So, what specifically is your  
7 assessment of the State Department's "think again, turn  
8 away" program in support of efforts to disrupt ISIS's online  
9 recruiting effort?

10 Admiral Rogers: Senator, I'm not in a position to  
11 comment on State Department -- the specifics of their  
12 program. I honestly am just not knowledgeable about it. I  
13 will say this, broadly, to get to, I think, your broader  
14 point. I have always believed that we must contest ISIL in  
15 the information domain every bit as aggressively as we are  
16 contesting them on the battlefield, that the information  
17 dynamic is an essential component of their vision, their  
18 strategy, and ultimately their success. And we have got to  
19 be willing to attempt to fight them in that domain, just  
20 like we are on the battlefield. And we clearly are not  
21 there yet.

22 Senator Ernst: I agree. I think we are failing in  
23 this effort. And some of the programs that we have seen  
24 obviously are not working. So, are there areas in -- where  
25 you could recommend how the U.S. Government better partner

1 with various NGOs or private entities to more effectively  
2 counter the ISIS propaganda?

3 Admiral Rogers: Again, the contesting-the-propaganda  
4 piece, much broader than Cyber Command's mission. I will  
5 say, from a technical and operational perspective, we,  
6 broadly within the DOD, Cyber Command, Strategic Command,  
7 and CENTCOM, are looking at, within our authorities, within  
8 our capabilities, what's with -- in the realm of the  
9 possible, in terms of, What can we do to help contest them  
10 in this domain?

11 Senator Ernst: Okay.

12 We have a larger problem coming forward, too, in  
13 regards to ISIS and ISIL in the Middle East. We seem to see  
14 the emergence of a trifecta between Syria, Iran, and Russia.  
15 And now it seems that Iraq has begun information-sharing  
16 with Russia, with Iran, with Syria. Director Clapper, can  
17 you speak to that and the broader implications of Russia  
18 emerging as a leader in the Middle East while we seem to be  
19 frittering away our opportunity with ISIL?

20 Director Clapper: Well, that's certainly their  
21 objective. I think they have several objectives, here, one  
22 of which is that -- I think, protect their base, the --  
23 their presence in Syria, ergo their buildup in the northwest  
24 part of Syria; clearly want to prop up Assad; and, I think,  
25 a belated motivation for them is fighting ISIL.

1           As far as the joint intelligence arrangement is  
2 concerned, I can't go into detail here in this forum, but I  
3 will say there are -- each of the parties entering into this  
4 are a little bit suspicious of just what is entailed here,  
5 so we'll have to see just how robust a capability that  
6 actually provides.

7           Senator Ernst: Okay, I appreciate that.

8           And, Secretary Work, do you have any thoughts on the  
9 emergence of Russia with the intelligence-sharing, how that  
10 might impact the operations that we have ongoing in Iraq  
11 against ISIS?

12          Mr. Work: Well, I think we were caught by surprise  
13 that Iraq entered into this agreement with Syria and Iran  
14 and Russia. Obviously, we are not going to share  
15 intelligence with either Syria or Russia or Iran. So, we  
16 are in the process -- our -- we are in the process of  
17 working to try to find out exactly what Iraq has said.  
18 Certainly, we're not going to provide any classified  
19 information or information that would help those actors on  
20 the battlefield. Really what we're trying to do is  
21 deconflict, and that is the primary purpose of the  
22 discussion between President Obama and President Putin  
23 yesterday -- is, "If you are going to act on this  
24 battlefield, we have to deconflict."

25          The other thing we have made clear is -- they would

1 like to do a military first, followed by a political  
2 transition. We need -- we believe those two things have to  
3 go in parallel, and that has been our consistent message.  
4 This is early days. We're still in the midst of discussing  
5 what exactly this means, so I don't have any definitive  
6 answers for you at this point, Senator.

7 Senator Ernst: Well, I am very concerned that we have  
8 abdicated our role in the Middle East as -- and in so many  
9 other areas, as has been pointed out earlier. Grave concern  
10 to all of us. And I think we need to be working much more  
11 diligently on this.

12 Thank you, Mr. Chair.

13 Chairman McCain: Senator Nelson.

14 Senator Nelson: Thank you, Mr. Chairman.

15 Gentlemen, thank you for your public service.

16 Admiral, I'm concerned about all of these private  
17 telecoms that are going to encrypt. If you have encryption  
18 of everything, how, in your opinion, does that affect  
19 Section 702 and 215 collection programs?

20 Admiral Rogers: It certainly makes it more difficult.

21 Senator Nelson: Does the administration have a policy  
22 position on this?

23 Admiral Rogers: No, I think we're still -- I mean,  
24 we're the first to acknowledge this is an incredibly  
25 complicated issue with a lot of very valid perspectives.

1 And we're still, I think, collectively, trying to work our  
2 way through, "So, what's the right way ahead, here?" --  
3 recognizing that there's a lot of very valid perspectives.

4 But, from the perspective, as Cyber Command and NSA,  
5 that I look at the issue, there's a huge challenge us -- for  
6 us, here, that we have got to deal with.

7 Senator Nelson: A huge challenge. And I have a policy  
8 position, and that is that the telecoms better cooperate  
9 with the United States Government, or else it just magnifies  
10 the ability for the bad guys to utilize the Internet to  
11 achieve their purposes.

12 Speaking of that, we have a fantastic U.S. military.  
13 We are able to protect ourselves. It's a -- it's the best  
14 military in the world. But, we have a vulnerability now,  
15 and it's a cyberattack. Do you want to see if you can make  
16 me feel any better about our ability to protect ourselves,  
17 going forward?

18 Admiral Rogers: So, I would tell you the current  
19 stated capability in the Department, if I just look at where  
20 we were 18 months ago, 2 years ago, is significantly  
21 improved. We currently defeat probably 99-point-some-odd  
22 percent attempts to penetrate DOD systems on a daily basis.  
23 The capability, in terms of both the amount of teams, their  
24 capability, just continues to improve. Our speed, our  
25 agility. The challenge for us, fundamentally, to me, is, we

1 are trying to overcome decades of a thought process in which  
2 redundancy, defensibility, and reliability were never core  
3 design characteristics for our networks, where we assumed,  
4 in the development of our weapon systems, that external  
5 interfaces, if you will, with the outside world were not  
6 something to be overly concerned with. They represented  
7 opportunity for us to remotely monitor activity, to generate  
8 data as to how aircraft, for example, or ships' hulls were  
9 doing in different sea states around the world. All  
10 positives if you're trying to develop the next generation,  
11 for example, of cruiser/destroyer for the Navy. But, in a  
12 world in which those public interfaces, if you were,  
13 increasingly represent also potential points of  
14 vulnerability, you get this class of strategies, if you  
15 will. And that's where we find ourselves now.

16 So, one of the things I try to remind people is, it  
17 took us decades to get here. We are not going to fix this  
18 set of problems in a few years. This takes dedicated  
19 prioritization, dedicated commitment, resources, and we've  
20 got to do this in a smart way. We've got to prioritize, and  
21 we've got to figure out what's the greatest vulnerability  
22 and where's the greatest concern for us?

23 Mr. Work: Senator, is it okay if I jump in here for a  
24 second?

25 Senator Nelson: Yes. I just want to add to that. And

1 for us to let our potential enemies understand that we have  
2 the capability of doing to them what they do to us.  
3 However, that gets more complicated when you're dealing with  
4 a rogue group of a dozen people stuck in a room somewhere  
5 that are not part of a nation-state.

6 Yes, sir. Mr. Secretary.

7 Mr. Work: Well, I was just going to echo what Admiral  
8 Rogers said. When Secretary Carter came in, he said, "Look,  
9 we are absolutely not where we need to be," and he made job  
10 number one defense of the networks. So, we're going from  
11 15,000 enclaves to less than 500. We're going to have --  
12 we're going from 1,000 defendable firewalls to less than  
13 200, somewhere between 50 and 200. So, you are absolutely  
14 right, we have recognized this is a terrible vulnerability.  
15 We are working, first, to defend our networks, as we talked  
16 about earlier. We're looking at our systems. And we're  
17 also trying to change the culture. Right now, if you  
18 discharge a weapon, you are held accountable for that.  
19 That's a -- you know, negligent discharge is one of the  
20 worst things you can do. What we need to do is inculcate a  
21 culture where a cyber discharge is considered just as bad,  
22 and make sure that that culture is inculcated throughout the  
23 force.

24 Senator Nelson: I agree. But, now the Admiral is  
25 assaulted by the telecoms, who want to tie his hands behind

1 his back by doing all of the encryption.

2 Thank you, Mr. Chairman.

3 Chairman McCain: Senator Donnelly.

4 Senator Donnelly: Thank you, Mr. Chairman.

5 In our State, Naval Surface Warfare Center Crane has  
6 taken the lead on much of our efforts to protect against the  
7 threat of counterfeit electronics. And so, Secretary Work  
8 and Director Clapper, the global supply chain for  
9 microelectronics presents a growing challenge for  
10 cybersecurity. One of the things we saw recently, IBM sold  
11 its chipmaking facilities with DOD "trusted foundry" status  
12 to a foreign-owned competitor. So, I was wondering your top  
13 priorities in managing the risk posed by the globalization  
14 of our microelectronics manufacturing capabilities and our  
15 abilities to protect our systems in that area.

16 Mr. Work: That's a big question, Senator. In fact,  
17 it's going to be one of the key things we look at in this  
18 fall review, because of the recent -- as you said, the  
19 recent sale of the IBM chips.

20 Now, there are two schools of thoughts on this.  
21 Secretary Carter personally has jumped into this. And some  
22 say you do not need a trusted foundry. Another group says  
23 you absolutely have to have it. Having confidence in the  
24 chips that we put in our weapon systems is important. And I  
25 would expect that, come February, we'll be able to report



1 out the final decisions through the fall review on how we're  
2 going to tackle this problem.

3 Senator Donnelly: Who within DOD's leadership has  
4 primary responsibility for overseeing the supply chain risk  
5 management?

6 Mr. Work: That would be Frank Kendall and also DLA.  
7 DLA has the supply chain, and Frank Kendall is really  
8 focused on the trusted chip, the fabrication of trusted  
9 chips.

10 Senator Donnelly: One of the areas that we look at in  
11 regards to cyber -- and, in some ways, you know, technology  
12 in particular parts of it not advancing has been a good  
13 thing in this respect -- is in the nuclear area. And so,  
14 are there any specific groups that are focused just on  
15 protecting our nuclear efforts against cyber?

16 Mr. Work: There's the National -- the NNSA. And also,  
17 we have a Nuclear Weapons Council, which is cochaired by,  
18 again, Frank Kendall, our Under Secretary of Defense for  
19 AT&L, and the Vice Chairman of the Joint Chiefs. They are  
20 the ones that work with DOE to make sure that our weapon  
21 system components are reliable and trusted, and to make sure  
22 that we have a safe, reliable, and effective nuclear  
23 deterrent.

24 Senator Donnelly: Admiral, when we look at building a  
25 force of cyber warriors, a cyber team, how can we use the

1 National Guard and Reserves to help do that? Because it  
2 strikes me that that can help us in retaining highly  
3 qualified individuals who want to devote part of their life  
4 to helping their country. And it would seem to almost be a  
5 perfect fit for us.

6 Admiral Rogers: So, we have taken a total-force  
7 approach to the force that we're building out. That  
8 includes both Guard and Reserve. Every service slightly  
9 different, not the least of which because different services  
10 have different Reserve and Guard structures. So, that is a  
11 part of it.

12 I'd say one of the challenges that we're still trying  
13 to work our way through is under the Title 32 piece, how we  
14 coordinate what Guard and Reserve are doing, how we generate  
15 capacity and bring it to bear with maximum efficiency. The  
16 one thing -- the two things, in partnering with my Guard  
17 teammates and my Reserve teammates -- because we're taking a  
18 total-force approach to this, we need one standard for this.  
19 We don't want a place where the Guard and Reserve are  
20 trained in one standard and the Active side is trained to a  
21 different. That gives us maximum flexibility in how we  
22 apply the capability across the force. And the Guard and  
23 Reserve has done great in that regard. And then, secondly,  
24 we need one common unit structure. We don't want to build  
25 unique, one-of-a-kind structures in the Guard or Reserves

1 that don't match the Title 10 side. Again, we want to treat  
2 this as one integrated force. And again, I would give the  
3 Guard and the Reserves great kudos in that regard. We've  
4 got a common vision about the way we need to go, and we've  
5 got a great exercise series, CYBERGUARD, that we're using  
6 every year, where we bring together the Guard, the private  
7 sector, the Active component, and government, and work our  
8 way through the specifics about how we're going to make this  
9 work.

10 Senator Donnelly: Thank you.

11 Director Clapper -- and I apologize if you already  
12 answered this -- what is the one cyber challenge you are  
13 most concerned about?

14 Director Clapper: Well, obviously, the one that I  
15 think about is -- would be a massive Armageddon-like-scale  
16 attack against our infrastructure. That is not -- we don't  
17 consider that the most likely probably right now, that the  
18 greater threat -- or the low-to-moderate sort of threats  
19 that we're seeing. And what I have seen in the 5 years I've  
20 been in this job is a sort of progression, where these get  
21 more aggressive and more damaging. And, as I indicated in  
22 my oral statement at the outset, what I will see -- I think  
23 what we can expect next are data manipulation, which then  
24 calls to question the integrity of the data, which, in many  
25 ways, is more insidious than the kinds of attacks that we've

1 suffered thus far.

2 So, you know, the greater -- the specter is this  
3 massive attack, although it's not likely.

4 Senator Donnelly: Thank you.

5 Thank you, Mr. Chairman.

6 Chairman McCain: Senator Lee.

7 Senator Lee: Thank you, Mr. Chairman.

8 Annex 3 of the recently signed Iran Nuclear Agreement  
9 calls for the participating countries to work with Iran to,  
10 quote, "strengthen Iran's ability to protect against and  
11 respond to nuclear security threats, including sabotage, as  
12 well as to enable effective and sustainable nuclear security  
13 and physical protection systems," close quote.

14 Secretary Clapper, do you read this portion of the Iran  
15 Nuclear Agreement, the Annex, to include cyberthreats,  
16 meaning that the P5+1 countries, who are part of this  
17 agreement, will be expected -- will be deemed to have an  
18 obligation under the agreement to assist Iran in developing  
19 systems to prevent other countries from using cyber  
20 capabilities to acquire information about, or to disrupt the  
21 operations of, Iran's nuclear capabilities -- Iran's nuclear  
22 programs?

23 Director Clapper: Well, in this environs, I will say  
24 that I trust that this is not going to prevent us from  
25 gleaning intelligence from our traditional sources, in the

1 interests of verifying the agreement, which will be  
2 principally monitored by international organization, IAEA.  
3 So, I'm not aware of any strictures on our ability to  
4 collect on their behavior and their components.

5 Senator Lee: But, why would we want to give Iran the  
6 ability to defend against cyberweapons that we, or perhaps  
7 some of our allies, might one day want to use against Iran?

8 Director Clapper: Well, sir, in this open environment,  
9 there are some aspects here that I can't discuss. I'm happy  
10 to talk with you privately or in a classified environment  
11 about that.

12 Senator Lee: Okay. Okay. But, you're not disputing  
13 the fact that the agreement says that, that we would have to  
14 --

15 Director Clapper: No.

16 Senator Lee: Okay.

17 Now, can you tell me, in this environment, what  
18 specific technical assistance we'll be offering Iran in this  
19 portion of the agreement?

20 Director Clapper: I honestly don't know the answer to  
21 that question. I've -- have to have that researched. I  
22 don't know exactly what would -- what's in mind there.

23 Senator Lee: Now, would any of these capabilities,  
24 once acquired by Iran, prevent or inhibit the United States  
25 or any of our allies, any other enemy of Iran, from using

1 any cybermeasure against Iranian nuclear facilities?

2 Director Clapper: Again, I -- I'm reluctant to discuss  
3 that in this setting.

4 Senator Lee: Were you consulted by U.S. negotiators  
5 during the nuclear negotiations in connection with this  
6 portion of the agreement, the agreement --

7 Director Clapper: Well, the intelligence community was  
8 deeply involved in -- throughout the negotiations.

9 Senator Lee: Can you describe the nature of any  
10 consultation you had with them as to this portion of Annex  
11 3?

12 Director Clapper: With the Iranians?

13 Senator Lee: Yes.

14 Director Clapper: I -- no, I did not engage with the  
15 Iranians on --

16 Senator Lee: No, no, that's not what I'm asking. I'm  
17 asking if you can describe your discussions with U.S.  
18 negotiators as they came to you and consulted with you on  
19 the implications of this portion of Annex 3.

20 Director Clapper: I didn't actually -- my lead for  
21 this was Norm Roule, who was the -- known to many of you on  
22 this committee, the National Intelligence Manager for Iran.  
23 And he was the direct participant. And I -- I don't want to  
24 speak for him as -- to the extent to which he was involved  
25 or consulted on that provision. I'd have to ask him.

1           Senator Lee: Okay. But, you would have been aware of  
2           consultation going on. I mean, I'm sure he came to you and  
3           said, "Look, this is going to impact our ability, the  
4           ability of the United States, to do what we need to do with  
5           respect to Iran." That -- would that not have been  
6           something --

7           Director Clapper: Well, again, sir, I would rather  
8           discuss what the potential response of ours could be in a  
9           closed setting.

10          Senator Lee: Okay.

11          Secretary Work, how is the Department working to ensure  
12          that the hardware and software on some of these major  
13          programs that we're developing to future contingencies and  
14          technological advances so they can continue to address  
15          emerging cyberthreats well into the future without major  
16          overhauls of the entire system?

17          Mr. Work: Senator, as I said, we are now putting into  
18          our KPPs, our key performance parameters, on any new  
19          systems, specific cyber-hardening requirements, much like  
20          during the Cold War, when we had EMP requirements for many  
21          of our systems. The problem that we face is that many of  
22          the old systems that are still in service were not built to  
23          the -- to respond to the cyberthreats that we see today.  
24          So, we're having to go back through all of those older  
25          systems, determine which ones are most vulnerable,

1 prioritize them, and make fixes. So -- and it also goes  
2 back to Senator Donnelly's question on the trusted foundry.  
3 We're trying to determine what is the best way to assure  
4 that we have reliable and trust microelectronics.

5 Senator Lee: Okay. Thank you.

6 I see my time's expired.

7 Thank you, Mr. Chairman.

8 Chairman McCain: Senator King.

9 Senator King: Thank you, Mr. Chairman.

10 Secretary Work, if there's a catastrophic attack  
11 tonight on the fiscal infrastructure or the financial  
12 infrastructure of this country, I do not want to go on cable  
13 news in the morning, if there is cable news in the morning,  
14 and say, "The administration told us that the policy is  
15 still in development." We've got to get on this. We've  
16 been talking about it for years. And, as the Chairman  
17 pointed out, this was an essential part of our National  
18 Defense Authorization Act, a year ago, And the idea that we  
19 can continue to simply defend and never have an offensive  
20 capability, I just think is ignoring this enormous threat,  
21 which we all agree --

22 So, let me ask a one-word-answer question to each of  
23 you. Do we need an offensive capability in the cyber realm  
24 in order to act as a deterrent?

25 Secretary Work.



1           Mr. Work: We need a broad range of response options,  
2 to include --

3           Senator King: Do we need a offensive cybercapability  
4 to act as a deterrent?

5           Mr. Work: I would say yes, sir.

6           Senator King: Secretary -- Director, go ahead.

7           Director Clapper: Absolutely.

8           Senator King: Admiral Rogers.

9           Admiral Rogers: Yes.

10          Senator King: Thank you.

11          The second part of that is that it can't be secret.  
12 Our instinct is to make everything secret. And the whole  
13 point of a deterrent capability is that it not be secret.  
14 So, I think we need to establish what we have -- I suspect  
15 we do have some significant offensive capability, but part  
16 of a -- making it a deterrent is that it has to be made --  
17 it has to be made public.

18          I think another question that needs to be addressed --  
19 and I don't necessarily think it -- in this hearing this  
20 morning, but in this -- terms of the policy -- we need to  
21 define what an act of war is in the cyber area, whether  
22 hitting Sony pictures is an act of war, or the OPM. And how  
23 do you draw those lines? And I would suggest that that's  
24 got to be part of this policy definition.

25          And I don't mean to imply, Secretary Work, that this is

1 easy. But, it's urgent. That's the -- and we just simply  
2 can't defend ourselves by saying, "Well, it was complicated  
3 and we didn't get to it."

4 Changing the subject slightly. Admiral Rogers, do you  
5 believe that the dispersion of responsibility in the Federal  
6 Government for cyber is a potential problem? It strikes me  
7 we've got agencies and departments and bureaus -- I suspect  
8 you could name 15 of them if you tried -- that all have some  
9 responsibility here. Do we need to strengthen Cyber Command  
10 and make that the central repository of this policy?

11 Admiral Rogers: I would not make Cyber Command or the  
12 Department of Defense the central repository. This is much  
13 broader than just the DOD perspective. But, I will say  
14 this. I have been very public in saying we have got to  
15 simplify this structure for the outside world, because if  
16 you're on the outside looking in -- and I hear this from the  
17 private sector fairly regularly -- "Who do you want me to go  
18 to? Is it -- I should talk to the FBI. Should I talk to  
19 DHS? Why can't I deal with you? Do I need to talk to the"  
20 -- if I'm a financial company, "Should I be talking to the  
21 sector construct that we've created?" We have got to try to  
22 simplify this for the private sector.

23 Director Clapper: If I might add to that, Senator  
24 King, it's one of the reasons why I had a very brief  
25 commercial for -- just within the intelligence community --

1 of integrating the cyber picture, the common operating  
2 picture simply from within intelligence, let alone, you  
3 know, what we do to react or protect. And that, to me, is  
4 one important thing that I have come to believe. We need  
5 along the lines of a mini-NCTC or NCPC.

6 Senator King: I would hope that that would also -- and  
7 that -- the leadership and decisionmaking on that has to  
8 start with the White House, it has to start with the  
9 administration, for an all-of-government approach to dealing  
10 with this dispersion-of-responsibility problem.

11 I would point out, parenthetically, that -- you know,  
12 we're -- there's been a lot of talk about China and our  
13 ability to interact with China and to respond and hold China  
14 responsible. And it's not the subject of this hearing, but  
15 the fact that we owe China trillions of dollars compromises  
16 our ability to interact with China in a firm way. It's a  
17 complicated relationship, and that's one of the things that  
18 makes it difficult.

19 Director Clapper, do you have any idea what brought the  
20 Chinese to the table for this recent agreement with the  
21 President?

22 Director Clapper: Well, it appears that the threat of  
23 potential economic sanctions, particularly imposing them  
24 right before the visit of President Xi, I think, got their  
25 attention. And that's why they dispatched Minister Maung to

1 try to come to some sort of agreement, which is what ensued  
2 subsequently.

3 Senator King: And I agree that it's not a definitive  
4 agreement or a treaty, but I do agree, Secretary Work, that  
5 it's a step in the right direction. At least these issues  
6 are being discussed. But, countries, ultimately, only act  
7 in their own self-interest, and we have to convince the  
8 Chinese that it's in their interest to cut out this activity  
9 that's so detrimental to our country.

10 Thank you, gentlemen, for your --

11 Mr. Work: Senator, could I just make --

12 Senator King: Yes, sir.

13 Mr. Work: -- one real quick comment?

14 Just because we have not published our policy -- it is  
15 so broad and encompassing, going over things like encryption  
16 -- What are the types of authorities we need? -- does not  
17 mean that, if we did have an attack tonight, we would not --  
18 we do not have the structure in place right now with the  
19 national security team to get together to try to understand  
20 who caused the attack, to understand what the implications  
21 of the attack were and what response we should take. Those  
22 are in place right now.

23 Senator King: But, the whole point of being able to  
24 respond is deterrence so that the attack won't occur. Dr.  
25 Strangelove taught us that if you have a doomsday machine

1 and no one knows about it, it's useless. So, having a  
2 secret plan as to how we'll respond isn't the point I'm  
3 trying to get at. The deal is, we have -- they have to know  
4 how we will respond, and therefore, not attack in the first  
5 place.

6 Thank you.

7 Thank you all, gentlemen, for your testimony.

8 Senator Reed [presiding]: On behalf of the Chairman,  
9 let me recognize Senator Fischer.

10 Senator Fischer: Thank you, Senator Reed.

11 Following up a little bit where Senator King was going  
12 on this, many of you talked about establishing norms in  
13 cyberspace. Do you think it's possible to establish or  
14 maintain that norm without enforcement behaviors? When we  
15 look at publicly identifying those who are responsible for  
16 an activity or imposing costs on them, can we do that? I'll  
17 begin with you, Mr. Secretary.

18 Mr. Work: Well, I believe that trying to establish  
19 these norms are very, very helpful. In the Cold War, for  
20 example, there was a tacit agreement that we would not  
21 attack each of our early-warning missile -- I mean, warning  
22 satellites. And so, establishing these norms are very  
23 important. But, they will be extremely difficult, because  
24 the enforcement mechanisms in cyber are far more difficult  
25 than -- because it's much more easy to attribute missile

1 attacks, et cetera. So, I believe that this agreement with  
2 China is a good first step, that we should strive to  
3 establish norms, especially between nation-states -- and  
4 establish norms which we believe are beyond the bounds, and  
5 to try to establish mechanisms by which we can work these  
6 through. But, this will be very, very difficult, Senator,  
7 because it's -- because of the -- just the -- it's much more  
8 difficult.

9 Director Clapper: And we have the added problem, of  
10 course, of -- the norms are, as Secretary Work said, really  
11 applicable to nation-states. And, of course, you have a  
12 whole range of non-nation-state actors out there who  
13 wouldn't necessarily subscribe to these norms and would be a  
14 challenge to deal with even if we -- if there were nation-  
15 state mutual agreement.

16 Senator Fischer: Admiral?

17 Admiral Rogers: I would echo the comments of my two  
18 teammates. I'm struck by -- we're all captives of our own  
19 experience. In my early days as a sailor, well before I got  
20 into this business, at the height of the Cold War out there,  
21 we knew exactly how far we -- between the Soviets and us --  
22 we knew exactly how far we could push each other. And we  
23 pushed each other, at times, right up to the edge. I mean,  
24 very aggressive behaviors. But, at the -- we developed a  
25 set of norms. We had a series of deconfliction mechanisms

1 in the maritime environment. We actually developed a set of  
2 signals over time so we could communicate with each other.  
3 But, the -- so, I'm comfortable that we're going to be able  
4 to achieve this over time in the nation-state arena, but, as  
5 my teammates have said, it's the nonstate actor that really  
6 complicates this, to me. It's going to make this difficult.

7 Senator Fischer: So, when we're attacked in  
8 cyberspace, how do we impose costs on those who are  
9 attacking us? Do we respond in cyberspace, or can we look  
10 at other ways to, I think, respond in an appropriate manner,  
11 say with sanctions? What would you look at, Admiral?

12 Admiral Rogers: So, what we have talked about  
13 previously is, we want to make sure we don't look at this  
14 just from one narrow perspective, that we think more  
15 broadly, we look across the breadth of capabilities and  
16 advantages that we enjoy as a nation, and we bring all of  
17 that to bear as we're looking at options as to what we do,  
18 and that it's a case-by-case basis. There's no one single  
19 one-size-fits-all answers to this. But, fundamentally,  
20 think more broadly than just cyber. Not that cyber isn't  
21 potentially a part of this. I don't mean to imply that.

22 Senator Fischer: Correct.

23 Mr. Secretary, would you agree with the Admiral on  
24 that? Do you see a variety of options out there? And  
25 wouldn't it be more beneficial to us as a country to be able

1 to have a policy that is a public policy on what those  
2 options could be, and the consequences that would be felt  
3 when we are attacked?

4 Mr. Work: Absolutely. And that is what I say about a  
5 broad policy, where we will respond in a time manner --  
6 time, place, and manner of our own choosing. In this case,  
7 there's an asymmetry with our nation-state potential  
8 adversaries. They are all authoritarian states. The attack  
9 surfaces that they have are far smaller than what we have as  
10 a free nation. And we value that. We do not want to close  
11 down the Internet. But, we are more vulnerable to a wide  
12 variety of attack surfaces than our adversaries. So, we may  
13 sometimes have to respond proportionally, but in a different  
14 way than a simple cyber response. It might be sanctions.  
15 It might be a criminal indictment. It might be other  
16 reactions. So, we believe very strongly that this is  
17 something where it's an interagency process. The process is  
18 established where they are taken care of --

19 Senator Fischer: And --

20 Mr. Work: -- handled on a case-by-case basis.

21 Senator Fischer: And does the administration have a  
22 definition on what constitutes a cyberattack?

23 Mr. Work: Well, any type of malicious activity which  
24 causes either damage or theft of information or IP, all of  
25 those are under either cyber -- malicious cyberactivities.



1 It might be espionage. In each case, there's no defined red  
2 line for what would constitute --

3 Senator Fischer: What's --

4 Mr. Work: -- act of war.

5 Senator Fischer: What would be the difference between  
6 a cyberattack and cybervandalism?

7 Director Clapper: Well, I would have to make a --  
8 again, a case-by-case determination. And, of course,  
9 important consideration here would -- in terms of our  
10 reaction, would be attribution. And that -- again, it would  
11 be case-by-case.

12 Mr. Work: And cybervandalism, ma'am, do you -- is that  
13 stealing information or IP or --

14 Senator Fischer: The attack by North Korea on Sony was  
15 described by the President as cybervandalism. I was just  
16 wondering on how you distinguish that definition from a  
17 cyberattack.

18 Director Clapper: Well, it didn't affect a national  
19 security entity, but it certainly did cause damage to the  
20 company. And, in that case -- and this is an important  
21 illustration of when we could attribute very clearly and  
22 there was uniform agreement across the intelligence  
23 community to attribute that attack to the North Koreans, and  
24 we did sanction them.

25 Senator Fischer: Okay, thank you.

1 Thank you, Mr. Chairman.

2 Chairman McCain [presiding]: Senator Heinrich.

3 Senator Heinrich: Thank you, Mr. Chair.

4 Gentlemen, thank you for your service and for joining  
5 us here today.

6 And, Director Clapper, before I start on -- begin to  
7 focus on cyberpolicy, I think we're all very concerned about  
8 the allegations that leadership at Central Command  
9 deliberately distorted the assessments of intelligent  
10 officers related to the fight against ISIL. And I  
11 understand that there is an ongoing investigation, and I'm  
12 going to wait for the results of that investigation. But, I  
13 want to say that, as a member of both this committee and the  
14 Intelligence Committee, I want to, in the strongest terms  
15 possible, impress upon you the importance for all of us to  
16 receive absolutely objective and unbiased assessments. And  
17 I look forward to the results of the IG investigation, and I  
18 expect that you will hold accountable anyone who has failed  
19 in their duty in the intelligence community, no matter how  
20 high up the chain that may go.

21 Director Clapper: Well, Senator, I -- you brought up a  
22 very important consideration here, which is a great concern  
23 to me. I'm a son of an Army intelligence officer who served  
24 in World War II, Korea, and Vietnam. And I have served in  
25 various intelligence capacities for over 52 years, ranging

1 from my first tour in Southeast Asia in the early '60s to my  
2 service now as the longest tenured DNI. And it is a almost  
3 sacred writ in intelligence -- in the intelligence  
4 profession never to politicize intelligence. I don't engage  
5 in it. I never have. And I don't condone it when it --  
6 it's identified.

7 Having said that, I -- and I completely agree with you  
8 -- in spite of all the media hyperbole, I think it's best  
9 that we all await the outcome of the DOD IG investigation to  
10 determine whether and to what extent there was any  
11 politicization of intelligence at CENTCOM.

12 I will also say that the intelligence assessments from  
13 CENTCOM or any other combatant command come to the national  
14 level only through the Defense Intelligence Agency. That is  
15 the main conduit and, I will say, to the extent evaluator  
16 and filter for what flows into the national intelligence  
17 arena.

18 Senator Heinrich: Thank you, Director.

19 Turning to you, Admiral Rogers. As the director of  
20 U.S. Cyber Command, your responsibilities include  
21 strengthening our cyberdefense and our cyberdeterrence  
22 posture. And I want to return to a line of questioning  
23 several of my colleagues have begun this morning.

24 As you know, the breach of OPM computers resulted in an  
25 enormous loss of sensitive personal information. Thus far,

1 to my knowledge, the U.S. has not responded. And to put it  
2 in the words of Deputy Secretary Work's language this  
3 morning, we haven't imposed a cost, which raises questions  
4 about whether we truly have developed the mechanisms for  
5 proportionate response to cyberattacks against the U.S.  
6 Government, even after the April 2015 publication of the DOD  
7 cyber strategy. We know that if a foreign agent had been  
8 caught trying to steal U.S. personnel files in a less  
9 digital age, we would either kick them out of the country,  
10 if they were a diplomat, or we'd throw them in jail, if they  
11 weren't a diplomat. That would be considered a  
12 proportionate response. But, in the case of the OPM breach,  
13 the U.S. Government seems uncertain about what a  
14 proportionate response would look like.

15 So, I want to ask you three questions, and I'll let you  
16 take them as you may: What constitutes an act of war in  
17 cyberspace? Has the United States decided on a  
18 proportionate response in the case of the OPM cyber  
19 espionage case? And what types of information-gathering by  
20 nation-states, by governments, are legitimate, and what  
21 types are not?

22 Admiral Rogers: Well, first, let me start out by  
23 saying, look, so I'm the operational commander here, and all  
24 three of the questions you've just asked me are much broader  
25 than that. I'm glad to give you an opinion, but I'm mindful

1 of what my role is.

2 In terms of the three things -- Have we defined what an  
3 active of war is? The bottom line is: clearly, we're still  
4 working our way through that. What are the parameters that  
5 we want to use to define what is an act of war? My going-in  
6 position is, we ought to build on a framework that we have  
7 developed over time in the more conventional domains.  
8 That's a good point of departure for it. It's got a broad  
9 legal framework. It's something that people recognize. And  
10 it's where we ought to start as a point of departure.

11 The second question was about -- just let me read my  
12 note to myself --

13 Senator Heinrich: Proportional response to the OPM  
14 case.

15 Admiral Rogers: Again, I think that what OPM  
16 represents is a good question about -- so, what are the  
17 parameters we want to use? Is it -- as the DNI has said, is  
18 it -- the intent is within the acceptable realm? Is it  
19 scale? Is it -- you can do espionage at some level, for  
20 example, but if you trip some magic threshold, hey, is 20  
21 million records, is 10 million records -- is there some  
22 scale component to this? I think we're clearly still trying  
23 to work our way through that issue. And there is no one-  
24 size-fits-all answer. I think there's recognition. I think  
25 that's clearly -- is what has driven this broad discussion

1 between the United States and China, for example. That's  
2 been a positive, I would argue.

3 And the third, type -- what -- could you repeat again  
4 -- the types of information?

5 Senator Heinrich: Just -- you know, I'll -- my time is  
6 expired, so I'll cut to the chase. I think what you're  
7 hearing from all of us --

8 Chairman McCain: No, go ahead, Senator. This is an  
9 important --

10 Senator Heinrich: -- is --

11 Chairman McCain: -- line of questioning.

12 Senator Heinrich: We would like to see more  
13 transparency in being able to telegraph our deterrent,  
14 because we all know that -- looking back into the Cold War,  
15 that our deterrent was very important. But, the other side  
16 knowing what that deterrent was, was absolutely critical for  
17 it to be effective. And so, we need to be clear about what  
18 types of information-gathering by governments are considered  
19 legitimate and acceptable, and where those red lines are  
20 going to be.

21 Admiral Rogers: I agree. I think that's the important  
22 part of the whole deterrence idea. It has to be something  
23 that's communicated, that generates understanding and  
24 expectation, and then a sense of consequence.

25 Director Clapper: I think the contrast with the Cold

1 War is a good one to think about, in that -- well, I think  
2 what you're -- what -- the concern that people are raising  
3 is, Should there be red lines on spying? That's really what  
4 this gets down to. We didn't have red lines during the Cold  
5 War. It was freewheeling as far as us collecting  
6 intelligence against the Soviet Union, and vice versa.  
7 There were no limits on that. It was very difficult, for  
8 both -- well, more so for us.

9 And, of course, underlying -- the backdrop to all that  
10 was the deterrent, the nuclear deterrent, which, of course,  
11 restrained behavior even though it got rough at times, as  
12 the example that Admiral Rogers cited, in a -- just in a  
13 maritime context. But, there were ground rules that  
14 governed that.

15 We're sort of in the Wild West here with cyber, where  
16 there are no limits that we've agreed on, no red lines,  
17 certainly on collecting information, and -- which is what  
18 the OPM breach represented.

19 Chairman McCain: Director and Admiral, I would like to  
20 thank you for your forthright and candid assessment. And  
21 also, I think, the lesson that all of us are getting is that  
22 we really have to have some policy decisions. And you've  
23 been very helpful in fleshing that out for us.

24 Senator Cotton.

25 Senator Cotton: Secretary Work, I'd like to return to

1 an exchange you had with Senator Ayotte about the  
2 Intermediate-Range Nuclear Forces Treaty, also known as the  
3 INF Treaty. Is Russia in violation of their obligations  
4 under the INF Treaty?

5 Mr. Work: We believe that a system that they have in  
6 development would violate the treaty.

7 Senator Cotton: And you said, just now, "in  
8 development." I thought I heard you say, with Senator  
9 Ayotte, that it's not deployed, or it's not yet  
10 operationally capable. Is that correct?

11 Mr. Work: That's my understanding. I can have -- I  
12 can get back to you with a question for the record. But, it  
13 is in development, and we have indicated our concern with  
14 the Russians that, if they did deploy it, we believe it  
15 would violate the INF.

16 Senator Cotton: Thank you. Could you please do that  
17 in writing. And, if it's appropriate, in a classified  
18 writing, that's fine, as well.

19 [The information referred to follows:]

20 [COMMITTEE INSERT]

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1           Senator Cotton: I'd now like to move to the Cyber  
2 Mission Force. At the Air Force Association Conference a  
3 couple of weeks ago, Major General Ed Wilson, the commander  
4 of the 24th Air Force, stated that DOD's Cyber Mission Force  
5 was halfway through its buildup. How difficult is it to  
6 establish the needed infrastructure and manning across the  
7 services to create the capability that we need to defend and  
8 deter cyberthreats?

9           Mr. Work: Well, I'd like to start, and then I'll turn  
10 it over to Admiral Rogers.

11           We're building to 133 total teams -- 68 are cyber  
12 protection teams that are focused on our number-one mission:  
13 defense of our networks. We have 13 national mission teams  
14 that we are building to help defend our Nations' critical  
15 infrastructure. And we have 27 combat mission teams that  
16 are aligned with the combatant commanders and assist them in  
17 their planning. To support those, we have 25 support teams  
18 which they can call upon, for a total of 133. We're  
19 building to 6200 military personnel, civilians, and some  
20 specialized contractors, and another 2,000 in the Reserves,  
21 so about 8400.

22           We expect to reach that in 2018, provided there is not  
23 another government shutdown. The last time, we had a  
24 government shutdown and sequestration, it put us behind by 6  
25 months in building this. So, as of right now, we are -- I

1 think we're on track.

2 And I'd turn it over to Admiral Rogers to explain the  
3 -- how well we're doing in attracting talent.

4 Admiral Rogers: And, if I could, first let me accent,  
5 if you will, one particular portion of DEPSECDEF Work's  
6 comments, in terms of impact of a government shutdown or  
7 sequestration for us. The last time we went through this  
8 and we shut it down, we assessed that we probably lost 6  
9 months' worth of progress, because we had to shut down the  
10 school system, we went to all stop, in terms of generation  
11 of capability in the -- like a domino, the layover effect of  
12 all of that, we think, cost us about 6 months of time. If  
13 we go to a BCA or sequestration level, that puts us even  
14 further behind in an environment in which we have all  
15 uniformly come to the conclusion we're not where we need to  
16 be and we've got to be more aggressive in getting there.  
17 And you can't do that if -- when you're shutting down your  
18 efforts, when you're cutting money.

19 To go specifically, Senator, to the question you asked,  
20 I would tell you the generation of the teams, in terms of  
21 the manpower and their capability -- knock on wood -- is  
22 exceeding my expectations. The bigger challenge, to me, has  
23 been less -- not that it's not an insignificant challenge,  
24 but the bigger challenge has been less the teams and more  
25 some of the enabling capabilities that really power them,

1 the tools, if you will, the platform that we operate from,  
2 the training environment that we take for granted in every  
3 other mission set. The idea that we would take a brigade  
4 combat team -- before it went to Iraq, before it went to  
5 Afghanistan, we'd put it out in the National Training  
6 Center, and we'd put it through the spectrum of scenarios we  
7 think they're likely to encounter in their deployment. We  
8 don't have that capability right now in cyber. We have got  
9 to create that capability. It's those enablers, to me, and  
10 the intelligence piece, let -- just like any other mission  
11 set, everything we do is predicated on knowledge and  
12 insights. No different for the CENTCOM Commander than it is  
13 for me. Those are the areas, to me, where the challenges  
14 are greater, if you will, than just the manpower. I'm not  
15 trying to minimize the --

16 Senator Cotton: Yeah.

17 Admiral Rogers: -- manpower --

18 Senator Cotton: And how important is it that we take  
19 advantage of the existing infrastructure and capabilities  
20 that we have as you're building out the entire mission  
21 force?

22 Admiral Rogers: I mean, that's what we're doing right  
23 now. But, I will say, one of our experiences -- Cyber  
24 Command has now been in place for approximately 5 years --  
25 one of our insights that we've gained with practical

1 experience and as we're looking at both defensive response  
2 as well as potential offensive options, we need to create  
3 infrastructure that is slightly separate from the  
4 infrastructure we use at NSA. It's -- so, a unified  
5 platform, you've heard us talk about. It's supported in the  
6 funding. That's an important part of this. Experience has  
7 taught us this in a way that 5-6 years ago, we didn't fully  
8 understand.

9       Senator Cotton: Well, I'd like -- my time is up for  
10 questioning, but I'd just like to bring to your attention  
11 that Arkansas Attorney General Mark Barry has requested a  
12 cyber protection team at Little Rock Air Force Base. There  
13 is an 11,000-square-foot facility there. It has a SCIF of  
14 8500 square feet. It's already had \$3.5 million invested in  
15 it. One of these facilities, I understand, would cost about  
16 \$4 million. It's a request that I support. I think it's  
17 harnessed resources that we've already invested, and it also  
18 -- it's a capability that they are ready to support, in  
19 addition to the professional educational center that does a  
20 lot of cybertraining for the National Guard, which is less  
21 than 30 minutes away.

22       Thank you.

23       Director Clapper: Mr. Chairman, I have to comment.  
24 I'm rather struck by the irony, here, of -- before I left my  
25 office to come for this hearing, I was reviewing the

1 directions that we're putting out to our people for shutting  
2 down and furloughing people. What better time for a  
3 cyberattack by an adversary when much of our expertise might  
4 be furloughed.

5 Chairman McCain: I think that's a very important  
6 comment, Director, and thank you for saying it. There are  
7 some of us who feel it's urgent that we inform the American  
8 people of the threats to our national security of another  
9 government shutdown. I believe that it was an Arkansas  
10 philosopher that said there is no education in the second  
11 kick of a mule. So, I thank you for your comment.

12 Senator McCaskill.

13 Senator McCaskill: It was probably a Missouri mule.

14 Director Clapper, earlier this year I introduced a bill  
15 that would give intelligence community contractors  
16 whistleblower protections as long as those complaints were  
17 made within the chain or to the Inspector General or the  
18 GAO. So, disclosures made to the press would not be  
19 protected. I -- as you probably know, Defense Department --  
20 I know that Secretary Work knows this -- that we've already  
21 put into the law, in recent years, whistleblower protections  
22 for the contractors at the Department of Defense. And, to  
23 my knowledge -- and certainly correct me if I'm wrong, any  
24 of you -- I'm not aware of any classified or sensitive  
25 information that has made its way to a damaging place as a

1 result of these protections.

2           The 2014 intel authorization gave these protections to  
3 the government employees within intelligence. And one of  
4 the challenges we have in government is this divide between  
5 the contractors and government employees. And, frankly,  
6 whistleblower protections -- I can't think of a good policy  
7 reason that we would give whistleblower protections to  
8 employees and not give them to contractors. And so, I am  
9 hopeful today that you would indicate that you believe this  
10 is an important principle and that we should move forward  
11 with this legislation.

12           Director Clapper: Absolutely, Senator. And we have  
13 published, internal to the intelligence community, an  
14 intelligence community directive that includes  
15 whistleblowing protections for contractors. After all, that  
16 was the source of our big problem, here, with Mr. Snowden,  
17 who was a contractor. And so, our challenge -- you know,  
18 the additional burden we have, of course, is trying to  
19 prevent the exposure of classified information outside  
20 channels. So, that's why whistleblowers absolutely must be  
21 protected, so that they are induced or motivated to go  
22 within the channels, knowing that they will be protected.  
23 This is a program that is managed by the intelligence  
24 community Inspector General, who is, of course, independent  
25 as a Senate-confirmed official.

1           Senator McCaskill: Thank you. And I'm pleased to see  
2 that you would be supportive of that.

3           And, Secretary Work and Admiral Rogers, I assume that  
4 you would be supportive of giving whistleblower protections  
5 to intelligence community contractors?

6           Mr. Work: Absolutely. I agree totally with what  
7 Director Clapper said.

8           Admiral Rogers: Yes, ma'am, and I say this as the head  
9 of an intelligence agency.

10          Senator McCaskill: Thank you.

11          I want to follow up a little bit, Director Clapper,  
12 with your comment about a shutdown. Could you tell us what  
13 impact another government shutdown would have on your  
14 progress of getting the cyber mission force fully  
15 operational? Excuse me -- Admiral Rogers. I think that, in  
16 political isolation, shutdown appeals to a certain swath of  
17 Americans, and I understand why. Because sometimes it just  
18 feels good to say, "Well, let's just shut it down," because,  
19 obviously, government is never going to win popularity  
20 contests, certainly not in my State. On the other hand,  
21 there's a difference between responsible, in terms of public  
22 policy, and being irresponsible, in terms of recognizing --  
23 I love it when some of my friends wave the Constitution in  
24 my face and then fail to read the part that we have a  
25 divided checks and balances in this country, unlike other

1 countries. The American people sent a party -- a President  
2 of one party to the White House and elected a Congress of a  
3 different party. And that means we have to figure out how  
4 to get along. So, could you talk a moment about what the  
5 impact would be to this important mission if once again we  
6 went down the rabbit hole of deciding the best thing to do  
7 is just to shut down government?

8 Admiral Rogers: So, if we use our experience the last  
9 time, first thing I had to do was shut down the school  
10 system. And training and education is a core component of  
11 our ability to create this workforce. Just shut it all  
12 down, because it was only mission essential.

13 The second thing I was struck for, all travel that was  
14 associated with training, all -- we had to shut all that  
15 down, so I couldn't send people to generate more insights,  
16 to gain more knowledge.

17 We had to shut down some of our technical development  
18 efforts because of the closure -- again, put that all on  
19 hold. At a time where we have talked about the need to  
20 develop more capability, the need to develop more tools, I  
21 had to shut that all down during the period of the last  
22 shutdown. We were forced to focus our efforts on the  
23 continued day-to-day defense, which is critical -- don't get  
24 me wrong. As Secretary Work has indicated, it is priority  
25 number one for us.



1           The other concern I have is -- and I have watched this  
2 play out now just in the last 10 days -- I've been in  
3 command 18 months, and I will tell you, the biggest thing I  
4 get from my workforce, prior to the last 10 days, "Sir, this  
5 happened to us once in 2013. Is this going to happen again?  
6 If it is, why should I stay here, working for the  
7 government? I can make a whole lot more money in the cyber  
8 arena on the outside." So, in addition to the threat piece  
9 that the DNI has highlighted, my other concern is -- if we  
10 do this again, is the amount of our workforce that says,  
11 "You know, twice in the course of 2 years? I've got a  
12 family, I've got mortgages, I've got to take care of myself.  
13 As much as I love the mission, as much as I believe in  
14 defending the Nation, I can't put myself or my family  
15 through this. I've got to go work in the commercial  
16 sector." That would be terrible for us. Because people --  
17 despite all our technology, never forget, it is men and  
18 women who power this enterprise. That's our advantage.

19           Senator McCaskill: At the risk of sounding like a  
20 smart aleck, which I do from time to time, I would say maybe  
21 we need to open some of those schools so some of my  
22 colleagues could do some math and realize the votes are not  
23 there to overcome a presidential veto. And this is a recipe  
24 for dysfunction that does not help anyone in this country,  
25 and particularly our national security.

1 Thank you, Mr. Chairman.

2 Chairman McCain: Senator Tillis.

3 Senator Tillis: Thank you, Mr. Chairman.

4 I want to just echo the comments of my colleague  
5 Senator McCaskill. I think it's irresponsible. We've had  
6 this -- the Secretary come before this committee and say  
7 that the number and severity of threats have not been  
8 greater since 9/11. That should be enough said, in terms of  
9 what we need to do to keep continuity in funding the  
10 government. All the other things that I may have a problem  
11 with have to be second to that priority. I thank you all  
12 for your work. And, Director Clapper, I thank you for your  
13 comment.

14 Admiral Rogers, we've had briefings from you since  
15 you've taken the command. And one of the briefings I'm  
16 reminded of is the trend that you see, in terms of the gap  
17 between what tends to be still an American advantage,  
18 overall, narrowing, particularly with nations like China and  
19 Russia, and I think you may have even mentioned Iran being  
20 an emerging threat. Can you tell me, really in the context  
21 of maybe another 6 months reset on your training, but, more  
22 importantly, based on your current funding streams and your  
23 current plan, Are we going to be able to widen that gap  
24 again, or is this just a matter of staying slightly ahead of  
25 our adversaries?

1           Admiral Rogers: For right now, I think the most likely  
2 scenario is, we're staying slightly ahead of our  
3 adversaries, because we're trying to do so much foundational  
4 work, if you will, as I said previously, trying to overcome  
5 a very different approach over the previous decades. It's  
6 not a criticism of that approach. It was a totally  
7 different world. It led to a different prioritization. It  
8 led to a different level of effort and a different  
9 investment strategy. Clearly, we're going to have to change  
10 that. And we're changing that at a time when budgets are  
11 going down and threats -- not just in cyber, but more  
12 broadly -- are proliferating. I don't envy the choices that  
13 Secretary Carter and the leadership has to make. There's  
14 nothing easy here.

15           So, I think, in the near term, the most likely scenario  
16 for us is, How can we focus on the best investments that  
17 maximize your defensive capability while continuing to help  
18 us retain the advantage we do right now against most?

19           Senator Tillis: Thank you.

20           And this question may be for Secretary Work. The  
21 announcement about the agreement with China, that we're not  
22 going to, basically, attack each other, in the face of the  
23 compelling evidence that we have that China's done it in the  
24 past and they've denied it, why is this agreement a positive  
25 thing if, with the smoking-gun information we have right now

1 on prior attacks, theft of intellectual property, commercial  
2 data, that we have a pretty strong base of evidence to say  
3 that they're guilty of it, if they deny it, why does this  
4 agreement mean anything?

5 Mr. Work: On the buildup to this visit, we made it  
6 very clear, through a wide variety of efforts, that this was  
7 going to be something that was foremost in the discussions  
8 when President Xi came. We have made it as clear as we  
9 possibly can in every single level, from the President on  
10 down, that the Chinese cyberactivities are unacceptable.  
11 And we believe that this is a good first step as a  
12 confidence-building measure, where China can either  
13 demonstrate that they are serious about establishing some  
14 norms, and going after crimes, et cetera. But, the proof  
15 will be in the pudding. I agree with Director Clapper and  
16 Admiral Rogers, it's going to be up to the Chinese to  
17 demonstrate that they're serious about this.

18 Senator Tillis: Would the manipulation of commercial  
19 data fall within the definition of theft under this  
20 agreement?

21 Mr. Work: Well, specifically, one part of it is the  
22 theft of IP -- intellectual property -- for commercial  
23 advantage in, say, for example, a Chinese state enterprise.  
24 And we have agreed, at least at -- we have made a tentative  
25 agreement that we will not do those type of activities.

1 China has done those activities in the past. It will be up  
2 to them to prove that they won't do it in the future.

3 Senator Tillis: And then, the -- for anyone, and then  
4 I'll yield. I know the committee's gone on a while. But,  
5 at what point -- I think Senator Heinrich made some very  
6 important points about drawing red lines. But, at what  
7 point are we going to have clear definitions about malign  
8 activities in cyberspace being acts of war or acts of  
9 terrorism, and then have appropriate responses, whether they  
10 be through cyber, through sanctions, or other? When are we  
11 going to get that clarity? Because we don't have it today.

12 Mr. Work: Senator, I don't believe that we will ever  
13 have a definitive one-size-fits-all definition for these  
14 type things. Every single attack will be -- have to --  
15 handled on a case-by-case basis, and you will have to judge  
16 the damage that was caused, who made the attack, was it just  
17 a nonstate actor or just a malicious hacker -- we'd have to  
18 go after that person, in terms of criminal activity. So, I  
19 don't believe we're ever going to have a specific definition  
20 that says, "If this happens, we will trigger this response."  
21 Each one will be handled in a case-by-case basis and be  
22 proportional.

23 Senator Tillis: Well, thank you. Mr. Chair, the --  
24 I think the lack of clarity, though, the only concern  
25 that I have is, you're not establishing some level of known

1 deterrent. And that's why -- I understand the complexities  
2 of it. I've worked in the field. But, I think that,  
3 without that clarity, you're more likely to have more things  
4 that you're going to have to look at and figure out how to  
5 do a situational response.

6 Thank you, Mr. Chair.

7 Chairman McCain: Senator Sullivan.

8 Senator Sullivan: Thank you, Mr. Chairman.

9 And thank you, gentlemen, for your testimony today on a  
10 really important topic.

11 You know, I believe and I'm -- I was looking for the  
12 transcript, but -- at the joint press conference between  
13 President Xi and President Obama that -- President of China,  
14 I think, publicly stated that they don't engage in these  
15 kind of cyberactivities. Was that an accurate statement, if  
16 that was, indeed, what he said, in terms of cyberwarfare?  
17 It's pretty remarkable, if you're in a press conference with  
18 another head of state, and you just say something that seems  
19 to be pretty blatantly false.

20 Director Clapper: Well, it is. And I think, apart  
21 from the statements, at least for our part, it will be:  
22 What happens now, what is -- will there be a change in their  
23 behavior? And as I said earlier, well, hope springs  
24 eternal, but -- I personally am somewhat of a skeptic, but  
25 it will be our responsibility to look for the presence or

1 absence of the -- of their purloining of intellectual  
2 property and other information.

3 Senator Sullivan: And were any of you gentlemen, or  
4 all of you gentlemen, consulted on the terms of the  
5 agreement?

6 Director Clapper: We were aware of the negotiations,  
7 but, at least from -- normally, intelligence wouldn't be a  
8 voice or shaper of a policy agreement like this between two  
9 heads of state. It will -- I think our responsibility is to  
10 report what they do.

11 Mr. Work: We participated in the buildup of the visit,  
12 in terms of policy development, et cetera. But, in terms of  
13 what went on between the two leaders of the nations, we were  
14 not directly consulted.

15 Senator Sullivan: Admiral?

16 Admiral Rogers: And I was aware of the ongoing  
17 process, and, like Secretary Work, same thing, part of the  
18 broad effort in preparation for the visit.

19 Senator Sullivan: But, you weren't -- you didn't see  
20 the terms of this agreement before the --

21 Admiral Rogers: No.

22 Senator Sullivan: Did you, Mr. Secretary?

23 Mr. Work: No.

24 Senator Sullivan: Let's assume that, you know, kind of  
25 pass this prologue, here, and, you know, we were talking

1 about intellectual property. As you know, our country has  
2 been trying to get the Chinese from -- to stop stealing U.S.  
3 intellectual property for decades, really. And it hasn't  
4 really worked out very well. If -- let's assume that this  
5 agreement -- that there is some additional cybertheft that  
6 we can attribute to China. What would you recommend the  
7 actions of the United States should be, particularly in  
8 light of this agreement?

9 Mr. Work: I wouldn't be able to answer that, as I  
10 would have to know what the degree of the activity would be.

11 Senator Sullivan: Let's say another OPM kind of  
12 activity.

13 Mr. Work: I think we -- the Department of Defense  
14 would recommend a very vigorous response.

15 Senator Sullivan: And, Mr. Secretary, what would you  
16 -- I mean, just give me a sense of what that would be.  
17 Sanctions, retaliation --

18 Mr. Work: Could be any of those, Senator. Maybe all  
19 of the above. It will depend upon the severity of the  
20 activity. But, again, I know this is -- I know this is a  
21 big point of contention with the committee. It is -- we are  
22 serious about cost imposition, and our statement is, "If you  
23 participate in that -- this activity, we will seek some type  
24 of measure which imposes costs upon you." And we just do  
25 not think it's a proportional cyberattack for a cyberattack.



1 It might be something entirely different, like a criminal  
2 indictment or sanctions or some other thing.

3 Senator Sullivan: Let me ask kind of a related  
4 question for all three of you. How -- and I know you've  
5 been discussing this, and I'm sorry if I'm kind of going  
6 over areas that we've already discussed, but -- help us  
7 think through the issue of rules of engagement here. I  
8 mean, we have rules of engagement in so many other spheres  
9 of the military that are well established. How do we think  
10 through these issues, which I think in some ways are the  
11 fundamental aspects of what we do in response to  
12 cyberattacks?

13 Admiral, do you want to take a stab at that?

14 Admiral Rogers: So, if you look at the defensive side,  
15 I'm pretty comfortable that we've got a good, broad  
16 recognition of what is permissible within a rules-of-  
17 engagement framework.

18 Senator Sullivan: Do we? I mean, between us and other  
19 nations?

20 Admiral Rogers: I'm -- I wouldn't -- if you define it  
21 between us and other nations, I would -- no, I apologize. I  
22 thought your question was in a DOD kind of responsive  
23 framework.

24 If you want to expand it to a broader set of nations,  
25 then it's probably fair to say no.

1 Director Clapper: I would agree. I think, when it  
2 comes to offensive -- if you're thinking about offensive  
3 cyberwarfare, we probably don't -- do not have rules --  
4 defined rules of engagement.

5 Mr. Work: I agree with what Director Clapper said  
6 earlier, Senator, that this really is the Wild West right  
7 now. There's a lot of activity going on, both from nation-  
8 state actors all the way down to criminals. And so, sorting  
9 through each of the different attacks and trying to  
10 attribute what happened and who it came from and who was  
11 responsible for it all demand specific responses on these  
12 attacks.

13 But, I agree totally with the committee that we need to  
14 strengthen our deterrence posture, and the best way to do  
15 that is continue to work through these things and make sure  
16 that everyone knows that there will be some type of cost.

17 Senator Sullivan: Thank you.

18 Thank you, Mr. Chairman.

19 Chairman McCain: The committee would also like to know  
20 when there's going to be a policy that would fit into these  
21 attacks and would then be much more easily responded to if  
22 we had a policy, as mandated by the 2014 defense  
23 authorization bill.

24 I thank the witnesses for a very helpful hearing. I  
25 know that they're very busy, and we -- the committee

1 appreciates your appearance here today.

2 Thank you.

3 [Whereupon, at 11:38 a.m., the hearing was adjourned.]

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